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February 19, 2020

The Honorable Elaine L. Chao
Secretary of Transportation
U.S. Department of Transportation
1200 New Jersey Avenue S.E.
Washington, D.C. 20590

Re: Support for the Columbus Crossroads INFRA Application

Dear Secretary Chao:

On behalf of White Castle System, Inc., I am writing this letter to (1) express our strong support and to reinforce the strong regional support for the Ohio Department of Transportation (ODOT) INFRA grant application for Phase 4 of the Columbus Crossroads project; and (2) to urge your thoughtful consideration of this catalytic project of national, regional, and community importance.

White Castle System, Inc. is a family-owned business headquartered in Columbus. White Castle has 22 restaurants and over 500 full-time and part-time team members the Columbus market. Our Home Office with 230 team members has been located near down-town Columbus for over 85 years. Consequently, improving transportation in and around Columbus is vitally important to both our restaurant guests and our team members who live and commute throughout central Ohio.

Columbus Crossroads is a community-led \$1.3 billion, multi-phase project to transform the crossroads of Interstates 70 and 71, and improve one of the key corridors of the National Primary Highway Freight System. Phase 4 of the Project, which I understand costs approximately \$265 million, is essential for improving safety for commuters and pedestrians; reducing congestion; and enhancing access to essential services and more than 100,000 jobs in the region.

Phase 4 of this project focuses on the physical overlap of I-70 and I-71. The overlap serves commuter traffic from across the state and freight traffic from across the nation. The overlap carries 130,000 vehicles per day – including 17,100 commercial vehicles – and exceeds its design capacity by 50,000 vehicles. As a result, this area contains three of Ohio's top ten freeway crash locations. The overlap's trench also creates a physical barrier between Downtown Columbus and the neighborhoods south of the overlap. Leveraging this major investment to replace obsolete highway infrastructure, Columbus Crossroads will also reconnect, restore, and revitalize Downtown Columbus and surrounding neighborhoods. ODOT, the City of Columbus, the Mid-Ohio Regional Planning Commission (MORPC), and a diverse group of community

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stakeholders and business entities have collaborated over the last decade to develop and implement this comprehensive vision.

Since the last application to the INFRA process, ODOT has continued to advance this project with state dollars. Last year, the state passed a transportation budget that generates more revenue through higher gas user fees and increased registration fees for local governments and electric vehicles. As a result, ODOT was able to dedicate significant funding for that work; however, this project cannot be completed without leveraging additional funding from the INFRA program.

Completion of the Columbus Crossroads project has been identified as a top priority for the City of Columbus, the Central Ohio region, and the State of Ohio. Importantly, it resolves major safety, congestion, and capacity issues for the two major interstates in the state.

We respectfully request that the U.S. Department of Transportation consider the importance of these improvements to the prosperity of our region and state, and the resiliency of the national interstate highway system; and we urge your consideration of the application.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Anthony Joseph', written over a horizontal line.

Anthony Joseph