



MID-OHIO REGIONAL
MORPC
PLANNING COMMISSION

REQUEST FOR PROPOSALS

CENTRAL OHIO CYCLING GUIDE

The Mid-Ohio Regional Planning Commission (MORPC) is requesting proposals from firms to provide professional services for developing a Central Ohio Cycling Guide.

MORPC is a voluntary association of local government communities in the 15-county Central Ohio area. Our organization strives to enhance the quality of life and competitive advantages of Central Ohio by working through local governments and other constituents. A catalyst for change, evidence of MORPC's work is seen every day through planning, programming and services in the areas of housing, transportation, water, land use, economic development, environment, public policy and technology. We assist our local government members by providing innovative solutions for the many challenges facing our growing region.

Consultants interested in being considered must submit proposals via email by **5:00 pm (EDT), Friday, July 11 2025.**

Submit proposals to:

Mid-Ohio Regional Planning Commission
Attn: Melinda Vonstein, AICP
111 Liberty Street, Suite 100
Columbus, OH 43215
Mvonstein@morpc.org

Proposals must arrive in the MORPC offices prior to the proposal due date and time. Facsimile submissions will not be accepted.

All questions must be submitted in writing and should be submitted via email to Melinda Vonstein at mvonstein@morpc.org. [mailto:](mailto:mvonstein@morpc.org)No answers will be given over the phone. Written answers, including any amendments to the RFP if necessary will be posted on MORPC's website. Responses to questions will be posted at <http://www.morpc.org/rfps-rfqs/>.

The Mid-Ohio Regional Planning Commission in accordance with Title VI of the Civil Rights Act of 1964 and the related nondiscrimination statutes, hereby notifies all bidders that it will affirmatively ensure that any contract entered into pursuant to this advertisement, all bidders including disadvantaged business enterprises will be afforded full and fair opportunity to submit bids in response to this invitation and will not be discriminated against on the grounds of race, color, national origin, sex, age, disability, low-income status, or limited English proficiency in consideration for an award.

Neither MORPC nor any member agency of the Committee shall be liable for any costs incurred by the consultant in response to this RFP, or any costs incurred in connection with any discussions, correspondence or attendance at interviews or negotiation sessions.

All materials submitted in response to this RFP shall become the property of MORPC and may be returned only at MORPC's option.

All materials received shall be considered public information and shall be open to public inspection.

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I. OVERVIEW/PROJECT BACKGROUND

The Central Ohio region is long overdue for an updated Bike User Map, which was last updated in 2016. This proposed Central Ohio Cycling Travel Guide will be much more than a map—it's a tool for transforming the way we move, explore, and connect with our communities. As the region's network of trails, bike lanes, and pedestrian paths continues to grow, it's time for a fresh perspective that captures the vibrancy and potential of active transportation in our region. After nearly an entire decade of enhanced attention to active transportation infrastructure in Central Ohio, the current map no longer accurately reflects the conditions of our active transportation network, and it does not reflect the robust efforts to promote a culture of cycling in our region.

The Mid-Ohio Regional Planning Commission (MORPC)'s recent work in Trail Towns, Wayfinding, and tourism is related to a proactive strategy of encouraging more cycling as our region prioritizes funding for more sidewalks, bikeways, and trail infrastructure than ever before. This project will advance strategies identified within the Central Ohio Greenways (COG) Trail Town Framework (2021) and the ODOT funded COG Wayfinding Strategy (2024) to reimagine the region's bike map. The goal of the reimagination is to inspire a shift towards safer, healthier, more equitable, and environmentally friendly commuting options while showcasing the region's accessible rich outdoor spaces. The Central Ohio Cycling Travel Guide will serve as a tool for avid and enthusiastic existing cyclists as well as a promotional and educational tool for new and interested but concerned cyclists. It will promote existing cycling routes to places people want to go with safe, fun, and playful recommended routes such as a "Downtown to Zoo" route (a route that is already possible along safe, separated cycling facilities). By highlighting trails such as this, families and young people will be encouraged to get out on the trails and potentially inspire a new generation of cyclists.

The comprehensive scope of work will balance existing planning strategies, robust community engagement, and emerging data technologies to offer a world-class travel guide for cycling in the Central Ohio region. The final guide will include (1) a Biking Level of Stress Map or maps for the urbanized region, (2) a 15-County COG Trail Guide – showcasing existing COG trails and 7-10 curated cycling routes, and (3) a Esri Trail Town Story Map template.

II. SCOPE OF SERVICES/PROJECT SCOPE/STUDY PURPOSE & APPROACH

The completed Central Ohio Cycling Guide will be developed collaboratively with MORPC staff and the selected consultant team. MORPC staff will take the lead on some components and the consultant team will lead other components as described below. MORPC staff will be responsible for compiling all components of the guide.

MORPC staff will be responsible for the following deliverables:

the Biking Level of Stress Map; and
the Esri Trail Town Story Map template.

MORPC staff will also be responsible for the following tasks:

collecting data and creating planning maps for MORPC and consultant led project analysis; and
analyzing route safety using AI technology.

In close coordination with MORPC staff, the consulting team will be responsible for the following components of the Central Ohio Cycling Guide project:

Task 1: Leading the project's stakeholder engagement
Task 2: Identifying 7-10 curated regional cycling routes

Task 3: Designing a print version of a 15-County COG Trail Map

Task 1: Stakeholder Engagement

The stakeholder engagement will include:

- a. Focus groups or surveys of cyclists to collect feedback on existing comfortable routes and places they wish to go.
- b. Four Trail Town Stakeholder Workshops in four separate communities. MORPC staff will identify the communities and stakeholder rosters. Stakeholders may include chambers of commerce, tourism groups, cycling advocacy groups, local governments, and other agencies. The purpose of the workshops is to advance storytelling. The workshop will help the consultant refine the local communities' identity as a trail town. The workshop will result in a summary of each communities' trail identity that will be used by MORPC staff to populate an ESRI Story Map template. The summary may include topics such as local trail friendly business, local cultural destinations and outdoor destinations accessible by trail, and other locally significant information. The workshop structure may be guided by recommendations from the COG Trail Town Framework and COG Wayfinding Strategy. Both documents are available for review at CentralOhioGreenways.com.
- c. Local Trail Manager Meetings to achieve regional trail identity consensus. Guided by the COG Wayfinding Strategy, the meetings will address the following:
 - logical termini for all COG trails;
 - a name for each trail (some trails, especially those that run east/west do not have a regionally or locally known name);
 - a color or other symbolism to support the identify of each trail (for example the Olentangy is currently associated with red, Alum Creek with purple, Scioto with blue, etc.); and
 - Gateways of Regional Significance which are currently defined as major trail heads that connect people to amenities, services, and destinations.
- d. Gallery Walks to showcase and gather feedback on proposed maps including the level of stress map, 15-county trail map, and Trail Town Story Maps.
- e. Other relevant tasks as needed.

Task 2. Curated Regional Cycling Routes

These routes are intended to showcase the existing connected trail infrastructure the Central Ohio Region already has. The routes will celebrate this connectivity by encouraging people of all backgrounds to travel by bike to our region's cultural amenities, most beautiful outdoor spaces, and other destinations. The routes will be mostly trail based, safe for all ages, and cross jurisdictional boundaries. The routes should be dispersed throughout the 15-county MORPC region. The development of seven (7) to ten (10) curated regional cycling trips will require:

- a. an analysis of existing mapped data, safety data, and feedback from stakeholder engagement to identify seven to ten high-comfort, fun, and engaging cycling routes throughout the MORPC 15-county region (e.g., Downtown to Zoo Route);
- b. a verification of route comfort or recommendation of safety enhancements based on an AI video imagery analysis. (AI analysis will be conducted by MORPC); and
- c. recommend locations for permanent trail count equipment (funded separately) to be installed along each of these routes. The counters will collect continuous data to measure the impact of the Central Ohio Cycling Travel Guide over time. There is no expectation that trail count data will be collected or analyzed to support the development of this project.

Task 3. Design a Print Version of a 15-County COG Map

Create a public facing map of existing COG trails and the seven (7) to ten (10) curated cycling experiences in the 15-County MORPC region. The map should be stylized, drawing inspiration

from tourism-focused maps and subway-style maps. Its primary purpose should be to promote, market, and encourage the use of trails to a wide audience. Note: Turn-by-turn wayfinding functionality is not required for the print map if it can be provided with another deliverable, such as Strava routes. The map design should:

- a. incorporate MORPC, COG, and Trail Town branding; and
- b. be a print-ready stylized map file.

All work within all three tasks will be guided by a MORPC Project Steering Committee.

DELIVERABLES:

1. Stakeholder Engagement Summary Reports
2. 7-10 Curated Cycling Trips mapped and described
3. A stylized, print-ready 15-County COG Trail Map

III. PROPOSAL FORMAT

The proposal must address the following items in the following order. Failure of the proposal to respond to a specific requirement may be a basis for elimination from consideration during the comparative evaluation. MORPC reserves the right to accept or reject any or all proposals.

Each consultant shall submit a formal proposal not to exceed ten (10) 8.5" x 11" pages (excluding tabs, dividers, etc.) and shall contain the following sections:

- A) Cover Letter
- B) Organization, Personnel, Experience & Project Management
 - a. Consultant's Personnel Profile and Corporate Qualifications
 - b. Project Team Availability and Capacity
 - c. Project organization chart showing key personnel, their relationships and affiliations
- C) Consultant's Methodology/Work Plan
- D) List and Description of Deliverables
- E) Project Schedule
- F) Not to exceed \$125,000
- G) MORPC Disadvantaged Business Enterprise (DBE) Goal Compliance/Subcontracting (optional)

A.) COVER LETTER

The **cover letter** shall be signed by a representative authorized to legally bind the firm, and include:

- Name, telephone number, and e-mail address of a contact person with authority to answer questions regarding the proposal (ideally the day-to-day project manager for this work).
- Name, address, and phone number of a contact person to be notified regarding contractual issues.
- Identification of the firm as a corporation or other legal entity.
- Will meet the MORPC DBE goal and be signed by a representative authorized to legally bind the firm.

The letter shall state that the proposer:

- Has sole and complete responsibility for delivery of the required services.
- Is presently not debarred, suspended, proposed for debarment, declared ineligible or involuntarily excluded from covered transactions by any federal department or agency or the Ohio Department of Transportation.

B.) ORGANIZATION, PERSONNEL, EXPERIENCE & PROJECT MANAGEMENT

CONSULTANT'S PERSONNEL & CORPORATE PROFILE

Specific background information on key individuals who are anticipated to be assigned to the project should be included, most notably the project manager. The background information on these individuals would emphasize their experience relative to project requirements. A statement concerning the recent related experience of persons from your team who will be actively engaged in the proposed effort should also be included. Attach resumes of the project manager and other key personnel to the proposal. A general resume is not a satisfactory substitute for this information.

Identify similar projects undertaken by your firm or proposed team firms a) within Ohio and b) in other states. Document each firm's actual responsibility on the project. Provide appropriate reference(s), name(s) and telephone number(s).

PROJECT TEAM AVAILABILITY & CAPACITY

Identify the location of the office where the majority of the work is to be performed. Discuss your staff's availability and capacity in the skill classes necessary to accomplish the work contemplated in the work elements as outlined in your technical approach. Specifically, break the staffing down by the number of professionals, technicians, and other specialists and indicate the number of each available for assignment to this project. Provide a list of the firm's present workload relative to capacity and availability to provide the requested services.

The consultant should note that as a condition of the contract the key persons, as defined by MORPC, assigned to the project for its duration must be substantially as represented in the proposal. MORPC reserves the right to cancel the contract and seek damages from the consultant in the event the consultant fails to provide the key personnel substantially as represented in the proposal.

CONSULTANT'S PERSONNEL, CORPORATE PROFILE & PROJECT ORGANIZATION

Specific background information on key individuals who are anticipated to be assigned to the project should be included, most notably the project manager. Identify the location of the office where the majority of the work is to be performed. This section shall also provide an overview of each key personnel working on the project and show their relationship to the firm and their affiliations. Identify any diversity and inclusion efforts the consultant is taking or will take.

C.) CONSULTANT'S METHODOLOGY/WORK PLAN

This section shall indicate the consultant's understanding of the project scope of work, a definition of the scope of the project (including a discussion of the tasks to be performed to accomplish the scope of work), a definition of the final product, and the consultant's approach to the project (including the estimated time of completion for key tasks, phase deliverables, the management organizational chart, and identification of the Committee's roles in the project).

The consultant's proposal shall contain a step-by-step explanation and description of the methodology to be employed and how the methodology addresses MORPC's scope of work. The consultant's proposal shall further contain a detailed level of effort. In addition, please explain any aspect of your method that is unique or innovative.

Also, administrative information, such as the consultant's status reporting procedures and the consultant's approach to effective communication with MORPC personnel and sub-consultants, shall be included.

D.) LIST AND DESCRIPTION OF DELIVERABLES

The consultant's proposal shall list and describe the deliverables for each identified task that are part of the various steps of the methodology. All materials created and submitted throughout the lifetime of the projects related to the contract shall become the property of MORPC. All materials received shall be considered public information and shall be open to public inspection.

E.) PROJECT SCHEDULE

Included as part of the proposal, the proposer shall provide a schedule identifying all tasks and sub-tasks, all deliverables, and time in the scope of work. The project should be completed by **May 29, 2026**. If the consultant believes this will adversely affect the quality of the project, the consultant should explain why.

Proposed Timeline (provided interviews are not necessary to select the consultant)
Proposals due on **July 11, 2025**
Target to begin work on **August 25, 2025**

F.) BUDGET OR COST PROPOSAL

The expected budget for this task is \$125,000. Additionally, MORPC will provide in-kind services for the project, including:

- project and contract management,
- data and GIS support,
- public involvement (facilitation assistance and facility use), and
- website hosting.

The proposer should be aware that the project is funded with U.S. DOT funds and will be subject to all the requirements thereby imposed. In addition, as U.S. DOT funds are administered by the Ohio Department of Transportation (ODOT), this project will be subject to all requirements imposed by ODOT.

The proposer should be aware that it is the goal of MORPC to process and pay properly prepared and submitted invoices within 60 days, although that is not guaranteed. Improperly prepared and submitted invoices will be returned and will consequently not be processed and paid within the 60-day goal. Proof of payment will be required for all charges included on invoices.

G.) MORPC DISADVANTAGED BUSINESS ENTERPRISE (DBE) COMPLIANCE/SUBCONTRACTING

The MORPC DBE Coordinator works with ODOT to establish a DBE participation goal in all professional service contracting. Normally, this is done by requiring the prime consultant to use DBE subs. The selected DBEs must be certified-DBEs through a U.S. DOT-approved certification agency, such as the Ohio Department of Transportation. ODOT can set a 0% goal if they determine that no DBE participation is possible.

DBE participation is a requirement related to the use of federal transportation funds, not part of evaluating the quality of the proposals.

DBE Firm Participation

Working in cooperation with the Ohio Department of Transportation (ODOT), a percent disadvantaged business enterprise (DBE) goal has been established for this contract per requirements of the U.S. Department of Transportation (USDOT). Respondents are expected to meet or exceed this goal. DBE firms must be certified through the Ohio Unified Certification Program. This section shall include a description of how the contractor will meet or exceed the zero percent DBE goal. MORPC will expect contractors to meet the DBE percentage included in their contract, and will require ongoing reporting of this percentage during the contract life. MORPC will also include DBE prompt payment requirements in all contracts.

List items of work that are proposed to be subcontracted for this project, the proposed utilization of the sub-contractor(s), the name(s) of the sub-contractor(s), and the percent of work expected to be performed by each. Discuss their qualifications and the basis for their selection

IV. PROCUREMENT PROCESS

RFP TIMELINE

The schedule for the RFP is given below. Dates are tentative and may be modified by MORPC as necessary.

Key Date	Event
June 17, 2025	Proposal is posted on MORPC website for interested parties to retrieve.
July 11, 2025	Completed proposals due to MORPC by 5:00 p.m.
July 11 – July 18, 2025	Evaluations of proposals.
July 21 – July 25, 2025	Oral presentations at MORPC, if required.
July 25, 2025	Evaluation Committee makes recommendation.
July 25 - 31, 2025	Contact all bidders regarding awards to be made
July 25 – August 15, 2025	Contract preparation.
August 15, 2025	Contract finalized.
August 25, 2025	Project begins.

The selection of the project consultant will follow a multi-step process. The first step will be an evaluation of the written proposals using the criteria listed below.

EVALUATION CRITERIA

The evaluation criteria are as follows:

- 1. General Quality & Adequacy of Response (10 %)**
 - a. Completeness and thoroughness
 - b. Responsiveness to terms and conditions
 - c. Overall impression
- 2. Organization, Personnel, Experience & Project Management (35 %)**
 - a. Qualifications and experience of proposed personnel, including project manager
 - b. Relevant knowledge, skills & experience with the project
 - c. Experience working with similar clients
 - d. Demonstrated capacity to do the work
 - e. Study Area Understanding/Local Presence:
 - i. Familiarity with the study area's characteristics

- ii. Familiarity with the study area's economy, culture, and environment
- iii. Capacity to locally coordinate and administer the project

3. Technical Approach & Work Plan (50 %)

- a. Clarity and organization in concept development
- b. Quality and quantity of services to be rendered
- c. Approach to study, including the ability to derive creative solutions. Clear description of elements of the work plan:
- d. Addresses expected outcomes:
 - i. Identifies who will do the work
 - ii. Includes realistic & sufficient timelines
 - iii. Includes reasonable & useful reporting timelines
- e. Specialized experience relevant to the work scope

4. Cost/Budget (5 %)

- a. Clarity of budget and congruence with RFP and proposed scope of work
- b. Cost

EVALUATION COMMITTEE

The Committee will conduct the evaluation of proposals and reserves the right to reject any and all proposals in whole or in part received in response to this request. The Committee may waive minor defects which are not material when no prejudice will result to the rights of any other consultants or to the public.

The second step would include oral presentations. Depending upon the relative merits of the proposals, two or three of the consultants will be invited to give an oral presentation and respond to questions from an interview panel. The second step may be waived if the Committee finds from the evaluation in the first step that one team is clearly more qualified to perform the study than the other teams.

ORAL PRESENTATIONS

At MORPC's option, the consultant may be required to make a live summarization of its proposal in Columbus. If presentations are necessary, MORPC will contact the consultant's authorized representative to schedule the time, date, and location of the presentation. The presentation will be within two weeks of notification. Total time of the presentation shall be limited to 50 minutes, with 15 minutes reserved for questions and answers. The proposed project manager shall attend and deliver the presentation. A few other key personnel should be present to assist in the presentation and discussion. Key personnel shall have been specifically listed in the consultant's proposal as part of the project team.

The purpose of the presentation is to provide clarification of information presented in the written proposal. The presentation will be given to the Committee. The presentation will focus on the consultant's project understanding and project approach. All information detailed in the presentation shall have been originally incorporated in the submitted written proposal. The consultant must explain how the expertise of the proposed team will be applied to satisfy the RFP requirements and accomplish the feasibility study.

If presentations are requested, the consultant must comply at no cost or obligation to MORPC. A consultant's refusal to make a presentation as described shall result in the consultant's proposal being rejected from consideration for the project.

SELECTION AND NEGOTIATIONS

Based on the evaluation of the proposals, the most qualified consultant will be selected. If negotiation with the highest ranked consultant fails to result in a mutually acceptable agreement, MORPC will notify that firm in writing of the termination of negotiations. The next highest ranked consultant, as determined by the earlier technical proposal evaluation, will then be invited to enter into negotiations with MORPC. If negotiations again fail, the same procedure shall be followed, with each next most qualified firm until a contract has been negotiated. If the remaining proposals are considered not to be qualified, the notification and selection processes will be repeated.

V. ADMINISTRATIVE & ORGANIZATIONAL ELEMENTS

STUDY ORGANIZATION

The technical components of the study will be prepared by a consultant to be selected through the RFP process. The consultant will work with the Project Manager of MORPC to coordinate routine exchange of data and overall project supervision. Technical components of the study will be regularly presented to the Committee members whose roles are to review and confirm the results.

Role of MORPC

MORPC will manage the entire study. MORPC conducts the RFP process and will, together with the Committee, select the consultant to perform the study as described in this scope. MORPC will also provide limited assistance to the consultant in the various tasks of the project scope as described in section II.

Role of the Consultant

The consultant is to conduct a technical and institutional assessment as outlined in the described tasks along with cost estimates. The consultant will complete all agreed upon scope items.

REPORTING

Interim Reports

The consultant shall prepare technical memos at milestone points (at a minimum at the end of each task) of the study which are to be suggested by the consultant. Each of these technical memos shall describe the major issues addressed and results obtained in that portion of the study.

Final Reports

All final deliverables as identified in the scope of work, must be delivered in a digital format by the end of the project completion date.

VI. PROPOSAL TERMS & CONDITIONS

Evaluation of Proposal Compliance with Specifications

Understanding that no consultant may completely meet all requirements of the specifications, MORPC reserves the sole right to determine whether a proposal substantially complies with the specifications; accept, negotiate modifications to, or reject the terms of any proposal; and waive the right to accept a part, or parts, of a proposal, unless otherwise restricted in the proposal.

Modification and/or Withdrawal of Proposals

Modifications of a submitted proposal must be received by the designated due date specified. Withdrawal of proposals will be allowed only in those cases in which a written request to withdraw a Proposal is received by MORPC prior to the date and hour for receiving and opening Proposals. In such case, same will be returned to consultant unopened.

Proposer Qualifications

MORPC may require all proposers to submit evidence of qualifications, and may consider any evidence of the financial, technical, and other qualifications and abilities. MORPC will not award a contract to a proposer who, in its opinion, is not fully qualified on the basis of financial resources and responsibility, possession of adequate equipment, personnel, experience, and past record of performance to perform the obligation to be undertaken competently and without delay.

Award of Contract

Each consultant acknowledges that MORPC will use its discretion and judgment in making the final decision and further acknowledges that no claim by the consultant will arise in any way relating to the exercise of that judgment by MORPC. MORPC reserves the right to accept the Proposal deemed to be in the best interest of MORPC or to reject any and all Proposals.

MORPC's Executive Director is the only individual who may legally commit MORPC to the expenditure of public funds. No cost chargeable to the proposed contract may be incurred before receipt of either a fully executed contract or a specific, written authorization to proceed.

GENERAL INFORMATION & REQUIREMENTS

Compliance with US DOT Regulations

The project will be funded from federal transportation funds. Consequently, the consultant must comply with all U.S. Department of Transportation regulations pertaining to federal transportation planning studies and non-discrimination in federally-assisted programs.

Ownership of Products

MORPC will retain the copyright for all data, materials, information, processes, studies, reports, surveys, proposals, plans, codes, scientific information, technological information, regulations, maps, equipment, charts, schedules, photographs, exhibits, software, software source code, documentation, and other materials and property that are prepared, developed or created under or in connection with this project. Therefore the submitter should anticipate that all products of this work effort will become the property of MORPC who will make them available to other government agencies and their contractors.

Deviation Clause

The consultant's attention is called to the condition that, if awarded a contract, the consultants will be required to furnish the particular item referred to in strict accordance with the specifications or descriptions as proposed, unless a departure or substitution is clearly noted and described in the proposal, along with the reasons therefore.

Tax Exemption

MORPC is exempt from the payment of federal excise and transportation taxes levied under the provisions of the Internal Revenue Code. MORPC is also exempt from Ohio State Gross Retail (sales tax). The successful consultants will be furnished with any certificates of exemption required.

TITLE VI

Equal Opportunity

The consultant agrees that it will not discriminate against any employee, applicant for employment, or sub-contractor and that it will take affirmative action to insure that employees, applicants and sub-contractors are treated equally during employment without regard to race, color, creed, religion, ancestry, national origin, gender or sex (including pregnancy, gender identification or expression, and sexual orientation), gender identity or expression, age (including federally

protected 40 years or older), disability or other handicap, genetic information, marital/familial status, military status (past, present or future), limited English proficiency, medical conditions, or income or status with regard to public assistance.

Disadvantaged Vendors

Disadvantaged Vendors shall have the maximum opportunity to participate in the performance of contracts financed under this solicitation. In this regard, all proposers shall take all necessary and reasonable steps to ensure that minority vendors have the maximum opportunity to compete for and perform any subcontracts. Also, proposing firms are encouraged to notify MORPC if they meet one of the disadvantaged vendor designations, such as Minority Business Enterprise (MBE), Small Business Enterprise (SBE), or Women-owned Business Enterprise (WBE).

CONTRACTING REQUIREMENTS

The following are not part of the proposal requirements but will be requirements in the contract in addition to other contractual requirements. *Please also note that prior to negotiation, the firm selected for negotiation must provide average hourly rates for personnel assigned and a copy of the last audited financial statement.*

Compensation

A not-to-exceed contract amount based on satisfactory work performed and products and services produced will be entered into after negotiations between MORPC and the selected firm.

Alternative compensation models may be considered.

During contract negotiations, the selected firm must provide individually-priced and prioritized tasks to be completed "if authorized." The sequencing of work tasks must be done in such a way that successful completion of earlier tasks is not dependent upon the completion of later tasks.

Cancellation

MORPC reserves the right to cancel any contract for failure or refusal of performance, fraud, deceit, misrepresentation, collusion, or any other misconduct on the part of the consultant.

Unresolved Finding for Recovery

The selected consultant affirmatively represents and warrants to MORPC that it is not subject to a finding for recovery under ORC 9.24 or that it has taken appropriate remedial steps required under ORC 9.24 or otherwise qualifies under that section. The consultant agrees that if this representation or warranty is deemed to be false, the agreement shall be void *ab initio* as between the parties to this agreement, and any funds paid by MORPC to the consultant hereunder shall be repaid to MORPC immediately, or an action for recovery may be commenced immediately by MORPC for recovery of said funds.

Covenants of Consultant

The consultant will be required to covenant and warrant the following:

- a) Consultant is not debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in any contract, supported in whole or in part by the funding sources for this project;
- b) Consultant has not within a three (3) year period had one or more public transactions terminated for cause or default;
- c) Consultant will comply with the provisions of Section 1352, Title 31 of the U.S. Code, which prohibits the use of federal funds to lobby any official or employee of any federal agency, or member or employee of Congress; and to disclose any lobbying activities in connection with federal funds.