



MID-OHIO REGIONAL
MORPC
PLANNING COMMISSION

111 Liberty St., Suite 100
Columbus, Ohio 43215
www.morpc.org

NOTICE OF A MEETING

**EXECUTIVE COMMITTEE MEETING
MID-OHIO REGIONAL PLANNING COMMISSION
111 LIBERTY STREET, SUITE 100
COLUMBUS, OH 43215
*BOARD ROOM***

Thursday, August 7, 2025
1:30 p.m.

Virtual Option

To join by video, click on “Join Microsoft Teams Meeting” below.

[Join Microsoft Teams Meeting](#)

Meeting ID: 221 619 410 525

Passcode: Wv74HS9z

If you choose to participate virtually, please provide notification to Shari Saunders and Ben Kessler by August 5. Reminder, you must be on camera during the meeting.

If you are unable to attend in person or virtually but would like to listen live, use the conference call information below. Please note you will be unable to vote.

[614-362-3056](tel:614-362-3056), Columbus

[\(888\) 596-2819](tel:(888)596-2819), United States (Toll-free)

Phone conference ID: 599 213 000#

AGENDA

1. **Welcome** – Ben Kessler, Acting Chair
2. **Consent Agenda**
 - Approval of **June 5, 2025 minutes**
3. **Executive Director’s Report** – William Murdock, Executive Director
4. **Nominating Committee Report** – Ben Kessler, Nominating Committee Chair
5. **Quarterly Financial Statements** – Shawn Hufstedler, Chief Operating Officer

William Murdock, AICP
Executive Director

Chris Amorose Groomes
Chair

Michelle Crandall
Vice Chair

Ben Kessler
Secretary

6. Committee Updates

- **Regional Policy Roundtable** – Joseph Garrity, Senior Director of Government Affairs & Community Relations
- **Regional Data Roundtable** – Jessica Kuenzli, Chief Regional Planning Officer & Senior Director of Planning
- **Regional Sustainability Roundtable** – Jessica Kuenzli, Chief Regional Planning Officer & Senior Director of Planning
 - **Proposed Resolution 13-25: “Adoption of MORPC’s 2025-2028 Regional Sustainability Agenda”**
- **Central Ohio Metropolitan Planning Organization Board** – Parag Agrawal, Chief Mobility & Development Officer

7. **Proposed Resolution 14-25: “Authorizing the Mid-Ohio Regional Planning Commission to join the Regional Council of Governments for the Central Ohio Area Agency on Aging, authorizing the execution and delivery of an agreement establishing the Central Ohio Area Agency on Aging as a Regional Council of Governments, approving the Bylaws of the Regional Council of Governments for the Central Ohio Area Agency on Aging”** – Joseph Garrity, Senior Director of Government Affairs & Community Relations

8. **Quarterly Membership Update** – Eileen Leuby, Membership Services Officer

9. **Draft Commission Agenda**

10. **Other Business**

PLEASE NOTIFY SHARI SAUNDERS AT 614-233-4169 OR ssaunders@morpc.org IF YOU REQUIRE SPECIAL ASSISTANCE.

**The next Executive Committee Meeting is
Thursday, September 4, 2025 at 1:30 p.m.
111 Liberty Street, Suite 100
Columbus, Ohio 43215**

PARKING AND TRANSIT: When parking in MORPC's parking lot, please be sure to park in a MORPC visitor space or in a space marked with a yellow “M”. Accessible parking is available at the side of MORPC’s building. Electric vehicle charging stations are available for MORPC guests.

Indoor bike parking is available for MORPC guests.

MORPC is accessible by COTA BUS. The closest bus stop to MORPC is E. Fulton St./S. High St. Bus lines that accommodate this stop are Numbers 1, 4, 8, and 51.



Mid-Ohio Regional Planning Commission Executive Committee Meeting Minutes

Date: June 5, 2025
Time: 1:30 p.m.
Location: MORPC Board Room

Members Present

LaGrieta Acheampong	James Jewell	Matt Starr
Chris Amorose Groomes	Ben Kessler	Joe Stefanov
Kristen Atha	Haley Lupton	

Members Viewing Live Stream

Lourdes Barroso de Padilla	Jeff Benton
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MORPC Staff Present

Parag Agrawal	Shawn Hufstedler	William Murdock
Matika Fields	Jessica Kuenzli	Alisa Obukhova
Joe Garrity	Eileen Leuby	Shari Saunders
Ralonda Hampton	Kelsey Matson	Robert Williams

Guests Present

Kimberly Blake, Ohio Auditor of State Office
Kevin Robertson, Ohio Auditor of State Office

Welcome – Ben Kessler

Acting Chair Ben Kessler called the meeting to order at 1:34 p.m. and reminded those viewing via live stream that due to changes in the Ohio Revised Code regarding public bodies and virtual meetings, they will be unable to turn on their camera or microphone today.

Nominating Committee Update – Ben Kessler

Acting Chair Kessler announced it is time for the annual election of officers and the Executive Committee. MORPC Chair Chris Amorose Groomes will name the Nominating Committee members at next week's Commission meeting. MORPC Vice Chair Michelle Crandall has accepted a new job with the International City/County Management Association creating an officer vacancy and a vacancy on the Executive Committee. Reach out to William Murdock if interested in serving in an officer position. Ms. Crandall will be honored at next week's Commission meeting.

Draft Audited Financial Statements Introduction – Shawn Hufstedler, Kimberly Blake, and Kevin Robertson

Shawn Hufstedler shared this is the second year MORPC was audited by the Auditor of State's Office. He thanked Alisa Obukhova and Steve Armstrong for their excellent work on the audit in addition to overseeing MORPC's financials throughout the year. The three primary areas of focus on the federal audit were the healthy homes program, the Ohio Department of Development program, and the Section 5310 transit services program. Mr. Hufstedler introduced Auditor of State Office Representatives Kimberly Blake and Kevin Robertson.

• **Executive Session**

Chris Amorose Groomes made a motion for the Executive Committee to enter into Executive Session for the purpose of ORC Section 121.22 (D)(2) & (G)(5) for an audit conference conducted by the Auditor of State with matters required to be kept confidential by federal law or regulations or state statutes; second by Matt Starr. A roll call vote was conducted with all attending committee members in favor. Executive Session began at 1:37 p.m. and concluded at 1:47 p.m.

LaGrieta Acheampong made a motion to accept MORPC's 2024 Annual Comprehensive Financial Report and submit it to the GFOA in substantially the form presented today, second by James Jewell; motion passed.

Consent Agenda

Chris Amorose Groomes made a motion to approve the Consent Agenda, second by Kristen Atha; motion passed.

Executive Director's Report – William Murdock

William Murdock presented the [Executive Director's Report](#). Mr. Murdock thanked the Finance Team for their hard work, highlighting the successful audit response today.

The Summer Internship program is off and running with 50 students placed in various communities across the region. The program received positive feedback and support from Miami University, Ohio University, and Ohio State, with direct conversations and backing from university leaders.

The Central Ohio Area Agency on Aging kicked off its transition from the Columbus Recreation and Parks Department to an independent regional agency. Jeff Benton and Fran Ryan are co-chairs of the transition effort; Joe Garrity is the staff lead. A recommendation is expected by the end of the month.

The second annual Transportation Innovation Forum was a success with twice as many attendees as last year. The forum featured keynotes from Google's transportation lead and well-known consultants. It included breakout sessions and awards. Mr. Murdock commended Parag Agrawal and his team for their efforts in organizing and hosting the forum.

The second of the four-part energy series met this morning discussing regional energy demand. Jessica Kuenzli and her team are leading that effort.

Riverfest is this weekend at the Columbus Arts Festival. Activities highlighting water quality include free kayaking.

Mr. Murdock highlighted the success of the Residential Services program. The weatherization program is balanced financially through five months, for the first time in a number of years. Mr. Murdock commended Robert Williams and his team for implementing changes and driving the program's success through creativity and perseverance. Franklin County is actively supporting the program by promoting it to eligible populations. There will be an additional resolution presented at the Commission regarding Residential Services and the CDBG application.

Mr. Murdock provided federal updates. MORPC is waiting notice on a couple grant applications. New federal guidance on DEI policies requires the agency to state adherence in every federal contract, leading to the suspension of certain items in the Title VI and DEI plans to ensure compliance. MORPC is reviewing all suspended items to ensure they do not conflict with other federal programs or requirements, maintaining compliance with new federal and state laws.

Mr. Murdock shared updates on passenger rail efforts. MORPC hired a consultant to help plan an event with the CEO's rail executive network. Former U.S. DOT Secretary LaHood is confirmed for the event later this year. MORPC continues to wait for FRA approval of step one for the Midwest Connect Corridor ID Program. Team Members meet bi-weekly with FRA. Efforts continue at the Ohio State House to secure a \$750,000 appropriation for step two of the Corridor ID Program.

Several MORPC Staff and Members are attending the National Association of Regional Councils Conference in Seattle this weekend. Three MORPC Team Members are serving on panels or giving presentations. MORPC is winning a national award for the TSI program of LinkUS.

The June 12 Pre-Commission Luncheon features Jason Hall, CEO of the Columbus Partnership.

Mr. Murdock invited members to the June 18 MORPC Night at the Clippers. Haley Lupton is throwing the first pitch.

Central Ohio Rural Planning Organization – Parag Agrawal

Parag Agrawal provided updates on the Central Ohio Rural Planning Organization (CORPO). The CORPO dedicated funds cycle for FY 2026-2027 is July 7-August 7. Team Members will work on filling the open seats on the CORPO committees. At the May meeting, CORPO passed six resolutions including the adoption of the CORPO Planning Work Program (PWP).

Transportation Policy Committee – Parag Agrawal

Mr. Agrawal shared updates on the Transportation Policy Committee including the May 14 regional Bike to Work Day Competition. Nine communities and five organizations participated. The City of Columbus Department of Public Service won.

MORPC launched the economic development dashboard at the Rickenbacker Area Freight Alliance Workshop on May 28.

Padmini Roy-Dixon will give a presentation on the new Central Ohio Economic Development Academy at the June 12 Transportation Policy Committee meeting.

Regional Policy Roundtable – Joseph Garrity

Joe Garrity provided updates from the Regional Policy Roundtable, including Senator Bill DeMora's perspective on the state operating budget.

Mr. Garrity gave the legislative update highlighting the operating budget focusing on passenger rail, eminent domain authority, and brownfield funding; proposed flat rate tax; House Bill 335 regarding property tax relief; and the federal reconciliation bill. The reconciliation bill does include fees for electric and hybrid vehicles.

Sustainability Advisory Committee – Jessica Kuenzli

Jessica Kuenzli shared news that MORPC was selected as a regional engagement partner for the charging smart program. Thirteen communities are signed on to participate; there is room for twenty.

Ms. Kuenzli invited members to join MORPC at Riverfest this weekend, 11 a.m.-5 p.m. at Bicentennial Park. Activities include rain barrel painting and free kayaking, thanks to Metro Parks.

Bylaws Committee – Haley Lupton and William Murdock

Haley Lupton and William Murdock presented the [Bylaws Committee Update](#). Recommendations include the addition of the Central Ohio Economic Development District Board and various administrative changes. Ms. Lupton thanked Bylaws Committee members for making it an easy process.

- **Proposed Resolution 10-25: “Adopting proposed changes to MORPC Bylaws”**

Kristen Atha made a motion to approve Resolution 10-25, second by Chris Amorose Groomes; motion passed.

Proposed Resolution EC-04-25: “Adopting a Virtual Meeting Policy for the Mid-Ohio Regional Planning Commission” – Shawn Hufstedler

Shawn Hufstedler shared that the Virtual Meeting Policy is in response to HB 257 and provides provision for public bodies to hold hybrid and virtual meetings. This does not require public bodies to meet remotely, it is permissive. The Commission will continue to only have the live stream option.

James Jewell made a motion to approve Resolution EC-04-25, second by LaGrieta Acheampong; motion passed.

Proposed Resolution EC-03-25: “Authorizing the executive director to make relevant changes to the Mid-Ohio Regional Planning Commission’s Employee Guidebook” – Shawn Hufstedler

Shawn Hufstedler shared that the changes to the Employee Guidebook mirror the Bylaws changes regarding financial authorization levels.

Matt Starr made a motion to approve Resolution EC-03-25, second by Chris Amorose Groomes; motion passed.

Proposed Resolution 09-25: “Adopting a fee schedule for use in assessing members in 2026” – Shawn Hufstedler

Resolution 09-25 proposes 2026 dues rates consistent with the five-year rate plan presented last year.

Kristen Atha made a motion to approve Resolution 09-25, second by James Jewell; motion passed.

Proposed Resolution 11-25: “Authorizing the executive director to enter into agreements with the Ohio Department of Development (ODOD) for the 2025 Home Weatherization Assistance Program (HWAP) and to enter into related subcontracts” – Robert Williams

Robert Williams shared that Resolution 11-25 is for MORPC’s annual Home Weatherization Assistance Program.

Chris Amorose Groomes made a motion to approve Resolution 11-25, second by Kristen Atha; motion passed.

Draft Commission Agenda

The Executive Committee reviewed the draft June 12, 2025 Commission Meeting Agenda.

Other Business

Mr. Murdock complimented Shawn Hufstedler and the people who support him, for the extraordinary work accomplished lately, including the audit, Bylaws Committee, dues resolution, and more.

Mr. Murdock reminded members there is no July Executive Committee Meeting.

Matt Starr made a motion to adjourn the meeting, second by Chris Amorose Groomes; motion carried.

The meeting adjourned at 2:35 p.m.

Ben Kessler, Secretary
Executive Committee



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Memorandum

TO: Mid-Ohio Regional Planning Commission
Executive Committee, Officers, and Board Members

FROM: Ben Kessler, Nominating Committee Chair

DATE: July 25, 2025

SUBJECT: Nomination of Executive Committee Members

Background:

In accordance with the Mid-Ohio Regional Planning Commission (MORPC) Articles of Agreement, the Commission will be notified at least five (5) days prior to the Annual Meeting as to the Nominating Committee's nominees for candidates for MORPC Officer and Executive Committee positions.

The Nominating Committee excerpt from the Articles is as follows:

"At least twenty (20) days prior to the annual meeting, the chair shall appoint the Nominating Committee. Said Nominating Committee having been duly appointed and confirmed shall, at least ten (10) days prior to the annual meeting of the COMMISSION, report the names of the candidates so nominated to the secretary. The secretary shall advise each member of the COMMISSION, in writing, at least five (5) days prior to the annual meeting as to the nominees so selected. At the annual meeting, the chair of the Nominating Committee shall report the names so nominated. After this report is presented, nominations from the floor shall be invited. Such nominations must be seconded. The secretary then shall prepare ballots properly identifying the nominees, said ballots shall be distributed and tallied during the annual meeting by a temporary committee appointed for that purpose."

The Nominating Committee Members:

In accordance with the MORPC Articles and as announced at the Commission meeting on June 12, 2025, Commission Chair Amorose Groomes appointed the following five members to the Nominating Committee to recommend candidates for officer roles and expiring and vacant positions on the Executive Committee:

- Ben Kessler, City of Bexley (Committee Chair)
- Jeff Benton, Delaware County
- Kris Long, Franklin County
- Mike Schadek, City of Columbus
- Ben Collins, Plain Township

William Murdock, AICP
Executive Director

Chris Amorose Groomes
Chair

Michelle Crandall
Vice Chair

Ben Kessler
Secretary

Review of Current Members of Executive Committee:

Several Executive Committee positions do not have expiring terms this year and therefore require no action by the Nominating Committee. For information, these are listed below:

In second year of two-year Executive Committee Term (expires 2026):

- Kris Long (2024), Deputy Director, Franklin County
- LaGrieta Acheampong (2024), Franklin County
- Laurie Jadwin (2024), Mayor, City of Gahanna
- Matthew Starr (2024), Mayor, City of Mount Vernon
- Haley Lupton (2024), Administrator, Village of Plain City
- Lourdes Barroso de Padilla (2024), City Council, City of Columbus

Nominating Committee Recommendations:

The 2025 Nominating Committee convened on July 15, 2025, and July 25, 2025, and make the following nominations for candidates for Officer roles and Executive Committee positions. These are to be considered at the Annual Meeting of the Commission on August 14, 2025.

The nominees for new or renewed one-year Officer Terms (expires 2026):

- Chair: Chris Amorose Groomes, Mayor, City of Dublin
- Vice-Chair: Ben Kessler, Mayor, City of Bexley
- Secretary: Laurie Jadwin, Mayor, City of Gahanna

The nominees for Executive Committee are:

For renewal of one-year Executive Committee Terms (expires 2026)

- Joe Stefanov (2008), Chair of the Benefits & Compensation Working Group and City Manager, City of New Albany
- Chris Amorose Groomes (2018), Commission Chair and Mayor, City of Dublin
- Jeff Benton (2019), Chair of COAAA Transition and Commissioner, Delaware County

For renewal of two-year Executive Committee Terms (expires 2027):

- Ben Kessler (2023), Mayor, City of Bexley
- James Jewell (2024), Township Administrator, Prairie Township

For new two-year Executive Committee Terms (expires 2027):

- Kelly Scocco (2025), Director of Public Service, City of Columbus
- Steve Schoeny (2025), City Manager, City of Upper Arlington
- Jeff Fix (2025), Commissioner, Fairfield County

Notes:

The year after each name refers to the first year of current continuous service on the Executive Committee. For example, Pat Smith (2017) means that Pat Smith's first term began in 2017.

Per MORPC bylaws, Executive Committee members may serve up to three consecutive two-year terms, with one-year extensions available if serving as an officer or as chair of a committee or working group of the Executive Committee.



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111 Liberty St., Suite 111
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Memorandum

TO: William Murdock, Executive Director
Executive Committee

FROM: Shawn Hufstедler
Chief Operating Officer

DATE: August 1, 2025

SUBJECT: Financial Report – June 2025

Summary

As of June 30, 2025, the operating reserve (investment and cash accounts) was \$2,541,211. Expenses totaled \$8,650,825 or 28% of the year's total budgeted expenses of \$30,436,359. A net loss from all operations was recorded year-to-date as of June 30, 2025, most of which was expected and relates to revenues recorded in prior years and expenses incurred in the current year.

The actual fringe and indirect rate variances were unfavorable primarily due to lower than anticipated direct labor.

Budget vs. Expenses

Expenses through the quarter ending June 30, 2025, totaled \$8,650,825 or 28% of the year's total budgeted expenses of \$30,436,359.

From a programmatic perspective (Expenses by Program Area), expenses differed from the budget for the following reasons:

- The under-spending of \$754,494 in Transportation programs is primarily attributable to lower than anticipated expenditures; specifically, \$871,025 less than budgeted for the FTA Section 5310 Program, which supports Enhanced Mobility for Seniors and Individuals with Disabilities. MORPC administers subgrants under this program for vehicle acquisitions and other eligible expenses. These subgrant disbursements can vary significantly, and many vehicle purchases have been delayed due to ongoing market supply constraints.

William Murdock, AICP
Executive Director

Chris Amorose Groomes
Chair

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Ben Kessler
Secretary

- The under-spending of \$3,262,746 in Planning and Sustainability is primarily the result of an executive order that temporarily paused the use of federal funds, delaying the initiation of several major projects. This includes a \$908,829 delay associated with the Electric Vehicle Charger Reliability and Accessibility Accelerator (EVC RAA) program which is now underway, as well as an ongoing hold on the Charging and Fueling Infrastructure (CFI) grant resulting in under-spending of \$1,714,982.
- The under-spending of \$946,037 in Weatherization programs is primarily attributable to the high level of funding budgeted for the multi-year Bipartisan Infrastructure Law (BIL) grant, combined with limited client availability for both the State and Columbia Gas Warm Choice Weatherization Programs.
- The \$225,319 underspending in Housing Programs is primarily attributable to delays throughout project implementation. Notably, the anticipated amendment to the existing Franklin County Urgent Home Repair contract has yet to be executed, resulting in lower-than-expected expenditures contributing to the variance of \$139,280. The ODOT Lead Safe project also experienced delays due to changes in the environmental review process, leading to an additional underspend of \$132,085.
- The Other category is underspent by \$587,356. The budget shows the operating reserve replenishment, which is not represented as an actual expense. This Other category also represents some underspending for programs for the second half, like the Summit on Sustainability which will be held in the fall. Additionally, indirect and fringe variance recapture from prior years are shown on this line for the budget, with the actual costs recaptured shown in the program line items above.

MORPC also budgeted for potential programs/projects that have not been funded at this time (and for which there have not been any expenses). Potential programs that come to fruition show the actual costs in the appropriate category above.

Operating Cash/Reserve

MORPC's operating reserve consists of operating cash and investment accounts. As of June 30, 2025, the cash account held \$752,135 while the investment account had a balance of \$1,789,076. The investment account is held in STAROhio. Combining both accounts equated to \$2,541,211, or 30 days of budgeted expenses, which is less than the 60-day target threshold identified in the Operating Reserve Policy.

The current operating budget may be adjusted downward this autumn to reflect changes in grant funding due to changing federal priorities, which resulted in certain grants being paused or discontinued, as well as other updated budget expectations to better reflect current year activity. As



a reference, the operating reserve is approximately 54 days of actual expenses (vs. the budgeted expenses figure of 30 days noted above).

Operating Income (Change in Net Position)

There was a decrease in net position (loss from operations) for the year-to-date through June 30, 2025. The decrease was (\$482,382). The decrease was primarily the result of revenue recognized in prior years with expenses occurring in the current year:

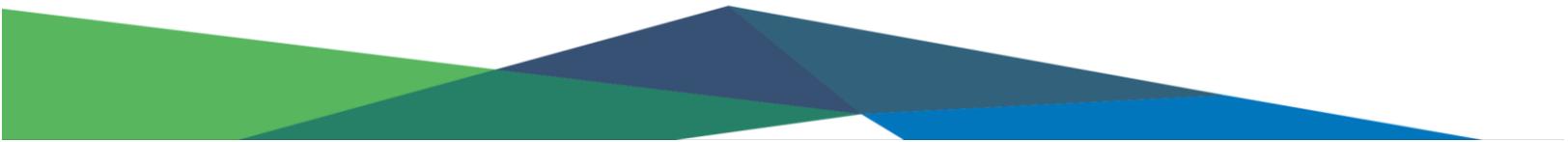
- A (\$397,028) net loss year-to-date for programs funded by COTA in lieu of COVID and NTD (National Transit Database) funding, and Franklin County TID (Transportation Improvement District) funding. As expected, this operating loss is due to revenue recognized in prior years and expenses occurring in the current year.
- A (\$83,785) net loss year-to-date for depreciation related to leasehold improvements as expected.
- A (\$50,377) net loss year-to-day for Columbia Gas Warm Choice Program. This loss is primarily due to the less than projected households to serve in the first half of the year.

The losses were partially offset by gains totaling \$48,814 in the following programs:

- Investment Income \$41,890
- Miscellaneous Local Programs \$6,924

Member Dues

Member dues revenue was \$851,934 for the year-to-date ending June 30, 2025. Use of member dues was over budget by (\$18,555). The use of all current year member dues was as follows:



<u>Use of Member Dues</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance (Over)/Under</u>
Services to Members	\$450,446	\$469,022	(\$18,576)
Local Matching Funds/Reserve	\$213,113	\$208,022	\$5,091
Development Fund	\$38,338	\$52,268	(\$13,930)
Building Lease	\$93,800	\$93,800	\$0
Other	\$37,683	\$28,823	\$8,860
Total	\$833,380	\$851,935	(\$18,555)

Members Dues are expected to come back within budget throughout the year, as some expenses were disproportionately high during the first half.

Fringe Benefit and Indirect (Overhead) Variances

Fringe Benefits

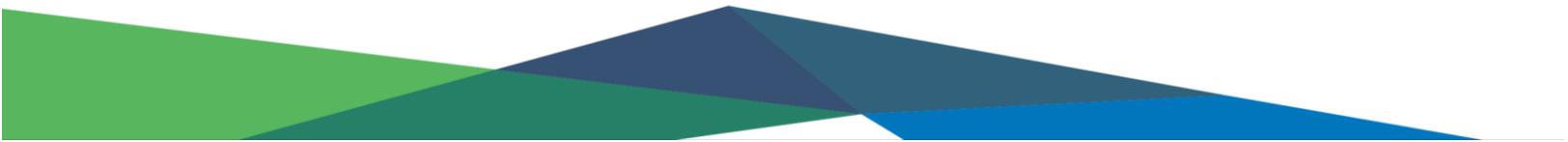
The actual fringe benefit cost rate for the year-to-date is 60.55%, which is slightly more than the budgeted rate of 59.00%, creating an unfavorable variance for the year-to-date of \$35,348.

Indirect (Overhead)

The actual indirect cost variance for the year-to-date is 61.26%, which is slightly more than the budgeted rate of 61.00% resulting in an unfavorable variance for the year-to-date of \$30,977. While indirect expenditures were less than budgeted, the direct labor base used to fund indirect was less than budgeted as well therefore providing less indirect funding than needed thus far in 2025.

Statement of Net Position

- On June 30, 2025, operating cash on hand was \$752,135. The operating reserve investment account was \$1,789,076 and the management reserve was \$22,970.
- The Central Ohio Greenways Fund is administered and held by the Columbus Foundation and had a balance of \$42,521.

- 
- Accounts Receivable as of June 30, 2025, totaled \$3,499,739, reflecting a decrease from \$4,212,527 on June 30, 2024. We continue to actively engage with our funders to expedite the collection of the remaining balances as well as evaluating our invoicing practices to encourage faster payment by our funders.
 - Accounts Payable plus other current accrued liabilities as of June 30, 2025 totaled \$611,468 compared to \$1,033,378 as of June 30, 2024.
 - The GASB Statement 68 Pension and the GASB Statement 75 OPEB (other postemployment benefits, i.e. retiree healthcare) have a net liability of \$5,994,814 and represent estimates of the Commission's proportional share of the unfunded liabilities/assets of the Ohio Public Employees Retirement System (OPERS). The Government Accounting Standards Board mandates that these amounts be shown in the financial statements, but such amounts do not represent an actual legal liability of MORPC to OPERS per State of Ohio law. Excluding the impact of GASB Statements 68 and 75, net position would be approximately \$6 million greater, or a positive balance of \$4,201,692 as of June 30, 2025.
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MID-OHIO REGIONAL PLANNING COMMISSION

SCHEDULE OF REVENUES AND EXPENSES - BUDGET AND ACTUAL

FOR THE YEAR-TO-DATE ENDING June 30,2025

	Year-to-Date Budget	Year-to-Date Actual	Variance under / (over)
Revenues			
Transportation	\$ 3,464,838	\$ 2,511,411	\$ 953,427
Infrastructure & Econ. Dev.	\$ 569,703	\$ 378,925	\$ 190,777
Planning & Sustainability	\$ 4,803,368	\$ 1,540,614	\$ 3,262,754
Weatherization	\$ 2,696,336	\$ 1,700,472	\$ 995,864
Housing	\$ 1,416,697	\$ 1,191,377	\$ 225,319
Services to Members & Development	\$ 620,268	\$ 643,912	\$ (23,644)
Other	\$ 824,601	\$ 201,731	\$ 622,870
Potential Funding	\$ 822,370	\$ -	\$ 822,370
Total Operating Revenues	\$ 15,218,180	\$ 8,168,443	\$ 7,049,737
Expenses by Program Area			
Transportation	\$ 3,464,838	\$ 2,710,344	\$ 754,494
Infrastructure & Econ. Dev.	\$ 569,703	\$ 577,025	\$ (7,323)
Planning & Sustainability	\$ 4,803,368	\$ 1,540,622	\$ 3,262,746
Weatherization	\$ 2,696,336	\$ 1,750,298	\$ 946,037
Housing	\$ 1,416,697	\$ 1,191,377	\$ 225,319
Services to Members & Development	\$ 620,268	\$ 643,912	\$ (23,644)
Other	\$ 824,601	\$ 237,245	\$ 587,356
Potential Funding	\$ 822,370	\$ -	\$ 822,370
Total Expenses by Program Area	\$ 15,218,180	\$ 8,650,825	\$ 6,567,355
Expenses by Account Category			
Salaries and Benefits	\$ 5,739,457	\$ 4,929,359	\$ 810,097
Materials and Supplies	\$ 91,554	\$ 49,346	\$ 42,208
Services, Charges, & Other	\$ 3,049,946	\$ 1,435,948	\$ 1,613,998
Subcontracted Services	\$ 5,736,836	\$ 1,748,570	\$ 3,988,267
Depreciation and Amortization	\$ 600,388	\$ 487,602	\$ 112,786
Total Expenses by Account Category	\$ 15,218,180	\$ 8,650,825	\$ 6,567,355
Operations income (loss)	\$ -	\$ (482,382)	\$ 482,382
Increase (decrease) in net position	\$ -	\$ (482,382)	\$ 482,382

MID-OHIO REGIONAL PLANNING COMMISSION

STATEMENT OF NET POSITION AS OF June 30, 2025

	Balance at 06/30/2025 excludes impact of GASB 68 & 75	GASB 68 & 75 (Pension & OPEB) 06/30/2025	Balance at 06/30/2025 includes impact of GASB 68 & 75	Balance at 06/30/2024 includes impact of GASB 68 & 75	Yearly Difference
Assets					
Current Assets					
Cash	752,135		752,135	905,850	(153,715)
Cash-Operating Reserve	1,789,076		1,789,076	1,704,464	84,612
Cash-Management Reserve	22,970		22,970	18,619	4,351
Cash-Greenways Fund	42,521		42,521	37,182	5,339
Accounts Receivable	3,499,739		3,499,739	4,212,527	(712,788)
Prepaid Expenses	158,467		158,467	166,258	(7,791)
Total Current Assets	6,264,908		6,264,907	7,044,900	(779,993)
Non-Current Assets					
Assets Net of Accumulated Depreciation	1,196,042		1,196,042	1,391,601	(195,559)
Intangible Asset Building/Equipment Lease/IT Subscriptions Net of Accumulated Amortization	4,238,161		4,238,161	4,840,066	(601,905)
Total Non-Current Assets	5,434,203		5,434,203	6,231,667	(797,464)
Deferred Outflows of Resources - GASB 68 & 75	-	4,031,694	4,031,694	4,635,594	(603,900)
Total Deferred Outflows of Resources	-	4,031,694	4,031,694	4,635,594	(603,900)
Total Assets	11,699,110	4,031,694	15,730,804	17,912,162	(2,181,357)
Liabilities					
Current Liabilities					
Accounts Payable	124,579		124,579	554,868	(430,289)
Accrued Payroll and Fringe Benefits	486,889		486,889	478,510	8,379
Unearned Revenue	1,831,061		1,831,061	1,445,169	385,892
Accrued Building/Equipment Lease	276,666		276,666	267,153	9,513
Accrued IT Subscriptions	-		-	80,467	(80,467)
FC Temporary Cash Advance	-		-	750,000	(750,000)
Total Current Liabilities	2,719,195		2,719,196	3,576,167	(856,972)
Non-Current					
Accrued PTO & Sick Leave	617,229		617,229	516,057	101,172
Other Mortgages-Deferred Income	-		-	-	-
Accrued Building/Equipment Lease	4,160,992		4,160,992	4,652,080	(491,088)
Accrued SBITA	-		-	-	-
GASB 68 & 75	-	9,717,347	9,717,347	9,943,599	(226,252)
Total Non-Current	4,778,221	9,717,347	14,495,568	15,111,737	(616,169)
Deferred Inflows of Resources - GASB 68 & 75	-	309,161	309,161	4,921,120	4,538,857
Total Deferred Inflows of Resources	-	309,161	309,161	352,136	(42,975)
Total Liabilities	7,497,416	10,026,508	17,523,925	19,040,040	(1,516,115)
Net Position					
Beginning Net Position	4,684,074	(5,994,814)	(1,310,740)	(418,688)	(892,052)
Current YTD Net Income	(482,382)		(482,382)	(709,190)	226,808
Total Net Position	4,201,692	(5,994,814)	(1,793,122)	(1,127,878)	(665,244)
Total Liabilities and Net Position	11,699,110	4,031,694	15,730,804	17,912,162	(2,181,357)



MID-OHIO REGIONAL
MORPC
PLANNING COMMISSION

111 Liberty St., Suite 100
Columbus, Ohio 43215
www.morpc.org

Memorandum

TO: Mid-Ohio Regional Planning Commission
Executive Committee
Officers and Board Members

FROM: Jessica Kuenzli, Chief Regional Planning Officer
Brandi Whetstone, Sustainability Director

DATE: August 1, 2025

SUBJECT: Proposed Resolution 13-25: **“Adoption of MORPC’s 2025-2028 Regional Sustainability Agenda”**

This resolution formally adopts the Mid-Ohio Regional Planning Commission’s 2025-2028 Regional Sustainability Agenda (RSA). This Agenda replaces one that was previously adopted for 2021-2024. This document will serve as a framework for MORPC’s staff and committees to guide the work and programming towards a more sustainable region and support the Sustainable2050 program. This Agenda aligns with MORPC’s Metropolitan Transportation Plan (MTP) and includes consideration for other regional plans and initiatives.

The RSA was developed by a working group of MORPC’s Regional Sustainability Roundtable, comprised of professionals from local governments, universities, non-profits, and other regional partners. MORPC and the working group encouraged broader regional input through an informational webinar and three-week comment period to inform the final draft. This collaborative agenda details goals, measurable objectives, and strategies to drive the future prosperity and sustainability of the Central Ohio region. The RSA unites Central Ohio and its communities through shared goals, fostering collaboration, education, and innovation to ensure that sustainability benefits are accessible to all and drive lasting prosperity. To advance these goals, MORPC convenes regional events and fosters ongoing conversations that inspire coordinated efforts and measurable progress in sustainability.

The Regional Sustainability Agenda was recommended to move forward by the working group and unanimously approved by the Regional Sustainability Roundtable on June 18, 2025.

Attachment: Resolution 13-25

William Murdock, AICP
Executive Director

Chris Amorose Groomes
Chair

Michelle Crandall
Vice Chair

Ben Kessler
Secretary

RESOLUTION 13-25

“Adoption of MORPC’s 2025-2028 Regional Sustainability Agenda”

WHEREAS, members of the Mid-Ohio Regional Planning Commission (MORPC) Board and Regional Sustainability Roundtable collaborated to recommend the 2025-2028 Regional Sustainability Agenda to replace the one adopted from 2021-2024; and

WHEREAS, the 2025-2028 Regional Sustainability Agenda provides a framework to guide MORPC’s staff, Regional Sustainability Roundtable, and its advisory councils and working groups; and

WHEREAS, the Regional Sustainability Agenda was developed by a working group of the Regional Sustainability Roundtable through a collaborative process including input from regional partners and stakeholders, and aligns with MORPC’s Metropolitan Transportation Plan; and

WHEREAS, the Regional Sustainability Agenda unites Central Ohio and its communities through shared goals, fostering collaboration, education, and innovation to ensure that sustainability benefits are accessible to all and drive lasting prosperity; and

WHEREAS, Goal 1 is “Improve air quality and reduce climate change impacts”; and

WHEREAS, Goal 2 is “Protect and restore natural resources”; and

WHEREAS, Goal 3 is “Advance healthy, connected, and safe communities”; and

WHEREAS, Goal 4 is “Advance sustainable and equitable economic growth and development”; and

WHEREAS, Goal 5 is “Create communities that are aware, prepared, and resilient to climate impacts; and

WHEREAS, MORPC is committed to furthering sustainability-focused programming and solutions that contribute to the overall health, quality of life, and economic prosperity of the region; now therefore

BE IT RESOLVED BY THE MID-OHIO REGIONAL PLANNING COMMISSION:

- Section 1. That it supports and adopts the 2025-2028 Regional Sustainability Agenda.
- Section 2. That the executive director is authorized to take such other action and execute and deliver such other documents as, acting with the advice of legal counsel, he shall deem necessary and appropriate to carry out the intent of this resolution.
- Section 3. That this Commission finds and determines that all formal deliberations and actions of this Commission concerning and relating to the adoption of this resolution were taken in open meetings of this Commission.

Chris Amorose Groomes, Chair
MID-OHIO REGIONAL PLANNING COMMISSION

Effective date: August 14, 2025
Submitted by: Jessica Kuenzli, Chief Regional Planning Officer, Planning Department
Prepared by: Brandi Whetstone, Sustainability Director, Planning Department
Authority: Ohio Revised Code Section 713.21
For action date: August 14, 2025
Attachment: Proposed 2025-2028 Regional Sustainability Agenda

REGIONAL SUSTAINABILITY AGENDA

2025 - 2028

Local Actions, Lasting Impacts

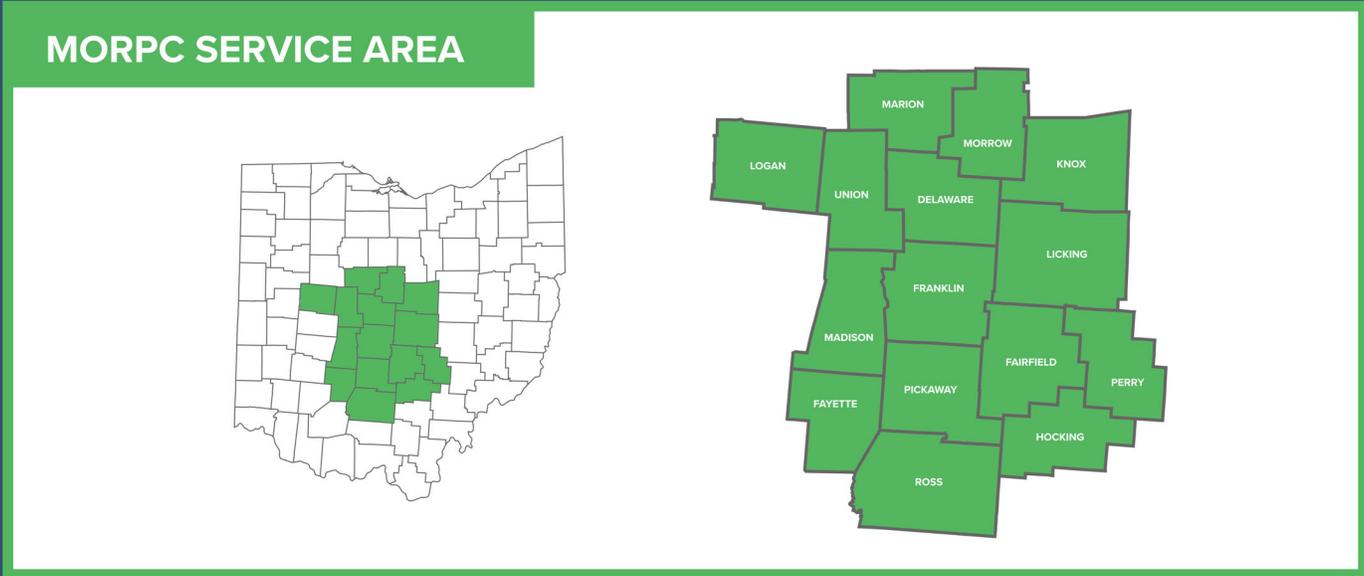


MID-OHIO REGIONAL
MORPC
PLANNING COMMISSION



WHO WE ARE

MORPC is Central Ohio's regional council for 90 members and community partners. We take pride in bringing communities of all sizes and interests together to collaborate on best practices and plan for the future of our growing region. We do this through a variety of programs, services, projects, and initiatives that help improve the quality of life for everyone in the Central Ohio region.



OUR AGENDA

The 2025-2028 Regional Sustainability Agenda was developed by a working group of MORPC's Regional Sustainability Roundtable, comprised of professionals from local governments, universities, non-profits, and other regional partners. It also included members of MORPC's Regional Sustainability Roundtable, chaired by City of Bexley Mayor Ben Kessler. This collaborative agenda details goals, measurable objectives, and strategies to drive the future prosperity and sustainability of the Central Ohio region.

OUR MISSION

The Regional Sustainability Agenda (RSA) unites Central Ohio and its communities through shared goals, fostering collaboration, education, and innovation to ensure that sustainability benefits are accessible to all and drive lasting prosperity. To advance these goals, MORPC convenes regional events and fosters ongoing conversations that inspire coordinated efforts and measurable progress in sustainability.

OUR VISION

We envision a healthier, more resilient, and prosperous region – where public health is safeguarded, natural resources are conserved, communities are connected, and economic opportunities are sustainable. Our goal is a thriving future where people, nature, and the economy flourish, enhancing the quality of life for all.

OUR STRATEGY

-  **PAY IT FORWARD:** MORPC enhances public service leadership and builds capacity in communities.
-  **DRIVE INVESTMENT:** MORPC competes for investments for all our communities to enhance their assets.
-  **BUILD VALUE FOR MEMBERS:** MORPC works diligently to find creative ways to increase our members' returns on investment.
-  **CREATE AN ENVIRONMENT FOR PROSPERITY:** MORPC delivers essential tools for the region to get better as it grows bigger.





OBJECTIVES & STRATEGIES

1.1 Reduce overall energy consumption and dependence on fossil fuels

- a. Complete energy audit(s) to identify energy saving opportunities and implement energy efficient improvements in buildings and facilities.
- b. Benchmark energy use in buildings to manage and track energy performance and to inform energy plans and investments.
- c. Create and/or promote financial resources to support energy efficiency and clean energy projects.
- d. Educate and promote energy efficiency improvements and practices.
- e. Include energy performance and sustainable practices as core requirements in the design, construction, and renovation of buildings.
- f. Maintain and operate buildings according to sustainable building performance standards.
- g. Reduce unnecessary outdoor light pollution while maintaining community safety standards.

1.2 Reduce per capita vehicle miles traveled

- a. Create development practices, policies, and incentives that minimize vehicle travel by promoting mixed-use and higher density development and shared or reduced parking among neighboring entities.
- b. Adopt, implement, and update as needed a Complete Streets Policy or Active Transportation Plan.
- c. Encourage development in locations accessible by existing transit, multi-use paths, and sidewalks.
- d. Implement programs that reduce vehicle miles traveled and single occupant vehicle travel by focusing on sustainable modes and mode-shift.
- e. Provide workplace incentives to encourage the use of sustainable modes of transportation including transit, biking, walking, and ridesharing.
- f. Create a telecommuting policy that supports a diverse workplace and employee needs.

1.3 Increase alternative fuel vehicles and infrastructure

- a. Complete a fleet analysis and develop plans for future fleet conversion.
- b. Replace fleets/vehicles with EVs or alternative fuel vehicles.
- c. Adopt policies, practices, and incentives for enabling broader vehicle adoption and equitable EV charger expansion.
- d. Adopt an EV readiness ordinance to ensure that newly created parking facilities have EV charging stations installed or can be easily installed in the future.
- e. Install widespread public charging and alternative fuel stations to support electric vehicle and alternative fuel vehicle use in all neighborhoods.
- f. Support a collaborative regional approach for medium/heavy duty and freight electrification and alternative fuel adoption.
- g. Educate the public about EVs, alternative fuels, and available infrastructure through educational materials, newsletters, ride and drive events, and more.
- h. Achieve Charging Smart or similar designation to support EV infrastructure investment and expansion.

1.4 Increase local and regional clean energy consumption and generating capacity

- a. Update local codes, zoning, and permitting processes to encourage local renewable energy generation.
- b. Establish a clean energy procurement initiative by implementing programs like community-wide clean energy aggregation or directly sourcing clean energy.
- c. Install or increase the generating capacity of solar systems or other clean energy technologies.
- d. Achieve SolSmart designation to encourage solar development.
- e. Promote residential solar generation opportunities, such as co-ops, to increase capacity.

1.5 Reduce regional greenhouse gas pollution

- a. Conduct a greenhouse gas (GHG) inventory to establish a baseline or continue to track emissions.
- b. Create and/or implement a plan that includes GHG emission goals and strategies for meeting the goals.
- c. Implement measures from the Central Ohio Climate Action Plan that impact the largest sources of emissions based on county-level data.
- d. Conduct public education and engagement to reduce individual climate impacts.

1.6 Increase the number of days that meet federal standards for ozone and fine particulate matter pollution

- a. Implement and support air quality sensors at the neighborhood level to inform local solutions.
- b. Adopt an organizational vehicle policy that discourages vehicle idling and supports fuel conservation and vehicle efficiency.
- c. Replace gas-powered equipment with electric or battery-powered equipment.
- d. Establish or support incentives for residents, businesses, and organizations to replace gas-powered lawn equipment with battery and electric powered equipment.
- e. Establish an Air Quality Alert Day action plan to minimize emissions when high-pollution days are forecasted.
- f. Distribute MORPC Air Quality Alerts across communications platforms and promote/enroll people to directly receive Alerts.
- g. Adopt an Air Quality Awareness Week Proclamation to elevate awareness of and support for clean air initiatives.
- h. Incentivize and/or promote sustainable mobility options for large community-wide events or festivals, especially during ozone season (March 1 – Oct. 31).



GOAL 2

Protect and restore natural resources

OBJECTIVES & STRATEGIES

2.1 Improve water quality in Central Ohio watersheds

- a. Implement and promote green infrastructure best practices to reduce flooding and stormwater pollution.
- b. Expand stormwater treatment requirements to major additions, hardscape expansions, and new structures under one acre.
- c. Repair and preserve stream corridors, flood plains, wetlands, and native buffers along waterways.
- d. Implement and promote best management practices for weed and pest control.
- e. Plant native trees, shrubs, and perennials.
- f. Host/participate in community activities that improve local waterways.
- g. Implement pollution prevention strategies and provide staff training to minimize runoff from parking lots, fleet management, and storage of waste, fuels, chemicals, and road salt.
- h. Identify and reduce sanitary sewer inflow and infiltration through maintenance, repairs, sustainable stormwater management, including on private property.
- i. Collaborate with communities and stakeholders across the region to support comprehensive water quality monitoring and increase data resources to better target solutions.
- j. Promote awareness campaigns on reducing household pollutants such as motor oil, chemicals, pet waste, and proper septic system maintenance.

2.2 Increase land area designated for conservation of biodiversity and natural resources

- a. Utilize and/or promote federal, state, and local programs that fund preservation.
- b. Establish a tree canopy policy or plan for protecting, maintaining, and expanding the local tree canopy on public and private property, with a variety of native species.
- c. Integrate natural resource conservation into community plans, and address gaps in natural areas, greenspace, and tree canopy.
- d. Support/incentivize land management practices to support biodiversity.
- e. Support and promote land conservancies across the region.

2.3 Support agricultural best management practices that enhance production and environmental quality

- a. Support programs and partnerships to reduce agricultural runoff and erosion.
- b. Support/incentivize cover crops, no-till and other soil and forestry best management practices.
- c. Support development of integrated pest management plans.
- d. Include environmentally friendly practices in local plans for community gardens and urban agriculture.

2.4 Reduce the amount of solid waste disposed of in the landfill

- a. Support reuse, waste prevention, and landfill diversion activities through public outreach and education.

- b. Implement community-wide curbside recycling including commercial and multi-family units, or increase recycling tonnage of existing programs.
- c. Implement and promote food waste prevention, rescue, and compost programs for residents, businesses, and institutions.
- d. Adopt a zero-waste policy and/or implement best practices for event waste reduction, diversion, and reuse working toward a zero-waste goal.
- e. Support re-use, donation, and proper handling of household hazardous waste, electronics, and other hard-to-recycle items.
- f. Where feasible, require new development projects to allocate adequate space for recycling vehicles and containers.
- g. Develop a plan to set waste reduction and diversion goals and implement them across all facilities.
- h. Establish a procurement policy or guidance to encourage reusable products and those made from reusable, recycled, biodegradable, and compostable materials.
- i. Reuse and recycle materials from construction and demolition processes.

2.5 Reduce water consumption

- a. Install water efficient fixtures, toilets, and appliances.
- b. Monitor and repair water leaks in buildings and more broadly in water infrastructure.
- c. Improve or invest in water lines and meters where needed to enhance quality, reliability, and efficiency.
- d. Deploy real-time water consumption monitoring and alert service to customers.
- e. Establish education and outreach programs, incentives, and resources to assist low-income households in reducing water consumption and costs.
- f. Install graywater systems in buildings or other best practices to recycle non-potable water and promote available programs to encourage community participation.
- g. Promote, incentivize, and implement best practices for water reuse.



GOAL 3

Advance healthy, connected, and safe communities

OBJECTIVES & STRATEGIES

3.1 Improve public transit and active transportation safety and quality for all residents

- a. Implement infrastructure projects that prioritize safety along the high-injury network and/or at high-crash locations.
- b. Commit to Vision Zero strategies with a “safe system” approach to eliminate traffic fatalities and serious injuries.
- c. Conduct education and outreach across diverse audiences about distracted, impaired, and reckless driving.
- d. Implement traffic calming and speed management design strategies along urban and residential corridors.
- e. Expand and create a low-stress network for non-motorists, such as protected bike lanes and multi-use trails, to improve user comfort.
- f. Include and expand the role of street trees in safe road design for traffic calming, comfortable walking and biking spaces, reducing temperatures, and managing stormwater.

3.2 Increase and enhance transportation options for all users

- a. Establish processes or policies that prioritize transit access and filling gaps in sidewalk coverage, crosswalks, and lighting along active transportation infrastructure.
- b. Establish connections among pedestrian, bicycle, and transit infrastructure.
- c. Prioritize investments in areas where there are disparities in sidewalk coverage and areas underserved in multi-modal transportation options.
- d. Implement/support initiatives that enhance mobility options for seniors, children, and people with disabilities.

3.3 Increase access to parks, greenspace, and regional trails

- a. Adopt a multi-use trail plan and ensure implementation of and access to the Regional Trail Vision.
- b. Prioritize infrastructure investments to construct trail network segments, and close gaps in the trail network to increase trail miles, connectivity, and accessibility.
- c. Increase safety and accessibility of routes to parks and trails.
- d. Prioritize trail and trail access investments in accordance with the Regional Trail Prioritization.
- e. Include parkland acquisition and designation in community plans and budgets.
- f. Implement inclusive public engagement and outreach when locating and designing parks and trails.

3.4 Reduce household energy cost burden

- a. Promote and increase participation in MORPC's residential energy efficiency and related programs for income-qualified households across the region.
- b. Target resources, tools, and outreach programs to address energy consumption in areas with unaffordable household energy burden.
- c. Support and/or implement programs and incentives to advance clean energy initiatives that reduce costs for consumers, create job opportunities, and improve community health.

3.5 Reduce the rate of elevated blood lead levels among children

- a. Encourage lead testing and conduct educational programs to reduce lead exposure in vulnerable populations.
- b. Implement lead service line replacement.
- c. Implement or promote existing lead abatement and safety programs for all buildings.
- d. Establish processes or policies that require soil testing in locations where land use may have contributed to contamination.

3.6 Increase access to and knowledge about sustainable local foods and agricultural products

- a. Procure sustainable food and agricultural products, prioritizing seasonal and organic options.
- b. Support local food through institutional purchasing, farmer's markets, community gardens, seed banks, etc.
- c. Include community agriculture in community plans and zoning.
- d. Promote farm-to-school, programs, vocational programs, FFA, and 4-H.
- e. Support local soil and water conservation districts, extension offices, USDA, and county fairs.
- f. Increase awareness of local, sustainable foods through educational campaigns, outreach opportunities, community-based cooking programs, farm tours, and interdisciplinary events.



GOAL 4

Advance sustainable and equitable economic growth and development

OBJECTIVES & STRATEGIES

4.1 Prioritize sustainable development along existing infrastructure and encourage density

- a. Include considerations for infill, redevelopment, and mixed-use development in community plans, land-use policies, and zoning codes.
- b. Use a fix-it-first strategy to maintain and repair existing transportation infrastructure.
- c. Retrofit and preserve existing buildings, housing, and structures wherever possible.
- d. Remediate brownfields for productive use.
- e. Increase the availability of housing options near transit or job centers.

4.2 Increase support for businesses and institutions to develop and execute sustainability policies and practices

- a. Support and promote businesses and institutions with sustainable practices, products, and services.
- b. Create programming that directs businesses and institutions towards available sustainability funding, tools, and resources.
- c. Promote, participate in, or create new programs that support institutional adoption of sustainable practices.

4.3 Increase employment in and availability of environmental careers

- a. Engage higher education institutions in developing applied degrees, certifications, apprenticeships, and career pathways tied to regional sustainability priorities.
- b. Collaborate with workforce development programs and local employers to create and promote job opportunities in underserved communities.
- c. Target tools and resources to support sustainability innovation in new and existing businesses.
- d. Create policies or guidelines to support environmentally friendly purchasing and contracting.

4.4 Conserve working agricultural lands that are vital economic assets

- a. Target financial tools to incentivize preservation of farmland and environmentally sensitive areas.
- b. Utilize conservation easements, agricultural protection zones, and other tools to protect valuable agricultural assets.
- c. Utilize a balanced and strategic approach for development, with priority areas identified for conservation, development, and agriculture in community plans.
- d. Enable the deployment of agrivoltaics.



GOAL 5

Create communities that are aware, prepared, and resilient to climate impacts

OBJECTIVES & STRATEGIES

5.1 Increase preparedness for extreme weather events

- a. Conduct community preparedness campaigns to educate all residents, including underserved populations and those without shelter, on extreme weather alerts, preparedness, and evacuation procedures.
- b. Conduct hazard and vulnerability assessments and update them at regularly defined intervals.
- c. Coordinate with neighboring communities to close gaps in severe weather communication, resources, and response.
- d. Identify community cooling centers and water-based recreation opportunities to combat extreme heat.
- e. Identify community warming centers and shelters to combat extreme cold.
- f. Equip essential community resources, such as emergency responders and cooling centers, with back-up generators.
- g. Support and create disaster readiness plans.

5.2 Increase community resilience to flooding, severe weather, and extreme temperatures

- a. Promote resilient energy systems with local and diverse energy sources, grid modernization, energy storage, backup solutions, and rapid response strategies to reduce disruptions.
- b. Adopt climate resilient landscape design standards into local zoning codes and land-use planning.
- c. Adopt climate resilient farming practices.
- d. Coordinate with emergency management and waste management sectors to plan for disaster debris management.
- e. Promote resources that educate communities and businesses on common climate impacts.

5.3 Create more resilient infrastructure and buildings

- a. Prioritize engineering best practices for resilient roads and bridges.
- b. Encourage passive heating and cooling infrastructure in new buildings.
- c. Increase awareness of climate adaptation measures and empower stakeholders to take action.
- d. Conduct an inventory of structures within floodplains and create an action plan to improve structural resilience during flood events.



MID-OHIO REGIONAL
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MORPC

FOR MORE INFORMATION

Brandi Whetstone

Sustainability Director
bwhetstone@morpc.org
614.233.4174

Jessica Kuenzli

Chief Regional Planning Officer and Sr. Director of Planning
jkuenzli@morpc.org
614.233.4162

Mid-Ohio Regional Planning Commission

111 Liberty St. Suite 100
Columbus, Ohio 43215
P. 614.228.2663 | F. 614.228.1904
info@morpc.org | www.morpc.org





MID-OHIO REGIONAL
MORPC
PLANNING COMMISSION

111 Liberty St., Suite 100
Columbus, Ohio 43215
www.morpc.org

Memorandum

TO: Mid-Ohio Regional Planning Commission
Executive Committee
Officers and Board Members

FROM: Joseph Garrity, Senior Director
Government Affairs & Community Relations

DATE: August 1, 2025

SUBJECT: Proposed Resolution 14-25: **“Authorizing the Mid-Ohio Regional Planning Commission to join the Regional Council of Governments for the Central Ohio Area Agency on Aging, authorizing the execution and delivery of an agreement establishing the Central Ohio Area Agency on Aging as a Regional Council of Governments, approving the Bylaws of the Regional Council of Governments for the Central Ohio Area Agency on Aging”**

The Central Ohio Area Agency on Aging (COAAA) delivers essential services to older adults and individuals with disabilities throughout the Central Ohio region. COAAA is transitioning from a subunit of the City of Columbus to a newly established Regional Council of Governments, encompassing its eight-county service area: Delaware, Fairfield, Fayette, Franklin, Licking, Madison, Pickaway, and Union Counties.

This transition will enable COAAA to enhance its capacity to serve older adults and individuals with disabilities, broaden its service delivery models, introduce innovative programs that address emerging community needs, and ensure compliance with state and federal regulations.

By joining COAAA, MORPC will collaborate with other member political subdivisions within the region to more effectively support the needs of older adults and individuals with disabilities through a unified regional cooperative framework.

Attachment: Resolution 14-25

William Murdock, AICP
Executive Director

Chris Amorose Groomes
Chair

Michelle Crandall
Vice Chair

Ben Kessler
Secretary

RESOLUTION 14-25

“Authorizing the Mid-Ohio Regional Planning Commission to join the Regional Council of Governments for the Central Ohio Area Agency on Aging, authorizing the execution and delivery of an agreement establishing the Central Ohio Area Agency on Aging as a Regional Council of Governments, approving the Bylaws of the Regional Council of Governments for the Central Ohio Area Agency on Aging”

WHEREAS, Ohio Revised Code Chapter 167 provides, in general, that the governing bodies of any two (2) or more political subdivisions may enter into an agreement establishing a regional council of governments for the purposes of promoting cooperative arrangements and agreements among its members and between its members and government agencies or private persons or entities, performing functions and duties which its members can perform and addressing problems of mutual concerns; and

WHEREAS, the Central Ohio Area Agency on Aging has been designated by the Ohio Department of Aging as the area agency on aging under Ohio Revised Code Section 173.011 and 45 C.F.R. 1321.19 and as the PASSPORT Administrative Agency for the Designated Planning and Service Area comprised of the eight (8) Central Ohio counties of Delaware, Fairfield, Fayette, Franklin, Licking, Madison, Pickaway and Union; and

WHEREAS, the Central Ohio Area Agency on Aging is transitioning from operation within the City of Columbus, Ohio to a stand-alone regional council of governments organized under Ohio Revised Code Chapter 167 to: better serve older adults and individuals with disabilities in its eight (8) county Central Ohio Designated Planning and Service Area, further expand its service models, launch innovative programs to meet emerging community needs through regional cooperative arrangements, and comply with all applicable state and federal laws and regulations (“COAAA”); and

WHEREAS, by joining COAAA, the Mid-Ohio Regional Planning Commission (MORPC) will be able to act jointly with other member political subdivisions in the eight (8) county Central Ohio Designated Planning and Service Area to better serve the needs of older adults and individuals with disabilities through a regional cooperative organization; now therefore

BE IT RESOLVED BY THE MID-OHIO REGIONAL PLANNING COMMISSION:

Section 1. That the Mid-Ohio Regional Planning Commission (MORPC) finds and determines that it is in the best interest of MORPC to join the COAAA for the purpose of serving the needs of older adults and individuals with disabilities within the eight county Central Ohio Designated Planning and Service Area.

Section 2. That the executive director is hereby authorized and directed to execute and deliver the Agreement Establishing the Regional Council of Governments for the Central Ohio Area Agency on Aging, as the same may be amended from time to time (the “CoG Agreement”). The CoG Agreement shall be substantially in the form presented to this Commission, subject to such changes, insertions and omissions which are consistent with this Resolution and are not substantially adverse to the Commission and as may be approved by the executive director, which approval shall be conclusively evidenced by execution of the CoG Agreement.

- Section 3. That the Commission hereby approves and adopts the Bylaws of COAAA (in the form attached as Exhibit A to the CoG Agreement).
- Section 4. That MORPC designates Executive Director William Murdock to serve as its Member Representative on the COAAA Council and that future appointees may be made by the MORPC Chair in consultation with the Executive Director.
- Section 5. That the executive director is authorized to take such other action and execute and deliver such other documents as, acting with the advice of legal counsel, he shall deem necessary and appropriate to carry out the intent of this resolution.
- Section 6. That this Commission finds and determines that all formal deliberations and actions of this Commission concerning and relating to the adoption of this resolution were taken in open meetings of this Commission.

Chris Amorose Groomes, Chair

MID-OHIO REGIONAL PLANNING COMMISSION

Effective date: August 14, 2025
Submitted by: Joseph Garrity, Senior Director of Government Affairs & Community Relations
Prepared by: Joseph Garrity, Senior Director of Government Affairs & Community Relations
Authority: Ohio Revised Code Section 713.21
For action date: August 14, 2025
Attachment: CoG Agreement

AGREEMENT
ESTABLISHING THE
REGIONAL COUNCIL OF GOVERNMENTS FOR THE CENTRAL OHIO AREA
AGENCY ON AGING
AND ITS BYLAWS

This AGREEMENT is made and entered into as of July 16, 2025 by and among the political subdivisions identified below:

RECITALS:

WHEREAS, Ohio Revised Code Chapter 167 provides, in general, that the governing bodies of any two (2) or more political subdivisions may enter into an agreement establishing a regional council of governments for the purposes of promoting cooperative arrangements and agreements among its members and between its members and government agencies or private persons or entities, performing functions and duties which its members can perform and addressing problems of mutual concerns; and

WHEREAS, the Central Ohio Area Agency on Aging has been designated by the Ohio Department of Aging as the area agency on aging under Ohio Revised Code Section 173.011 and 45 C.F.R. 1321.19 and as the PASSPORT Administrative Agency for the Designated Planning and Service Area comprised of the eight (8) central Ohio counties of Delaware, Fairfield, Fayette, Franklin, Licking, Madison, Pickaway and Union.

WHEREAS, Central Ohio Area Agency on Aging is transitioning from operation within the City of Columbus, Ohio to a stand-alone regional council of governments under Ohio Revised Code Chapter 167 to: better serve older adults and individuals with disabilities in its eight (8) county central Ohio Designated Planning and Service Area, further expand its service models, launch innovative programs to meet emerging community needs through regional cooperative arrangements, and comply with all applicable state and federal laws and regulations (the "Regional Council of Governments for the Central Ohio Area Agency on Aging").

NOW, THEREFORE, it is agreed by and among the Members, identified below, on behalf of whom this Agreement has been executed by their representatives in accordance with the authorizing resolution of each, that:

Section 1. Definitions.

As used in this Agreement and in the Bylaws the following words shall have the following meanings:

"Advisory Committee" means the Advisory Council on Aging, as defined by Section 306(6)(D) of the Older Americans Act, which shall be responsible for making recommendations to the Board of Directors that affect older Americans.

"Agreement" means this Agreement, as the same may be amended, modified, or supplemented in accordance with Section 8 hereof.

"Board of Directors" means the executive and administrative body of the Regional Council that is comprised of a designated number of representatives appointed by each Member in accordance with the Bylaws.

"Bylaws" means the regulations adopted by the Regional Council pursuant to Ohio Revised Code Section 167.04 and this Agreement, as the same may be amended, modified, or supplemented in accordance with Section 10 thereof, a form of which is attached hereto as Exhibit A.

"Costs" means all costs incurred by the Regional Council or by the Fiscal Agent in connection with the activities and operation of the Regional Council and its programs.

"Council" means the legislative body of the Regional Council established pursuant to, and having those powers and duties enumerated in, the Bylaws.

"Designated Planning and Service Area" shall mean the planning and service area designated by the Ohio Department of Aging or its successor for an area agency on aging, as may be revised.

"Fiscal Agent" means the person or organization designated in accordance with the Bylaws of the Regional Council to receive, deposit, invest and disburse funds contributed by the Members or third parties for the operation of the Regional Council, in accordance with this Agreement, and the Bylaws, which shall initially be the Regional Council.

"Fiscal Year" means the twelve (12) month period beginning January 1 and ending December 31.

"Member" means each of the participating political subdivisions within the Regional Council's Designated Planning and Service Area, which pursuant to duly adopted legislation, have caused this Agreement to be executed in its name, which Member shall be listed on Exhibit B hereto. A Member may include any municipal corporation, county, township, regional council of governments, regional planning commission, or other political subdivision of the state of Ohio in the Designated Planning and Service Area which has caused this Agreement to be executed in accordance with Section 7 hereof and has not withdrawn from the Council pursuant to Section 6 hereof or the Bylaws.

"Programs" means any programs operated or administered by the Regional Council.

"Regional Council" means the Regional Council of Governments for the Central Ohio Area Agency on Aging established by this Agreement.

Section 2. Name.

The name of the council of governments composed of all Members shall be the "Regional Council of Governments for the Central Ohio Area Agency on Aging," which shall do business as the "Central Ohio Area Agency on Aging" or "COAAA".

Section 3. Representation of Members.

Each Member shall appoint one (1) representative to the Council, who in the case of counties, shall be a member of its governing board, an officer chosen by such governing board, or an appointee of such officer chosen by the governing board. In the case of municipal corporations, townships, regional council of governments, regional planning commission, or other political subdivisions of the state of Ohio, the representative shall be the chief executive officer, a member of its governing board, or an appointee chosen by the governing board.

Section 4. Adoption of Bylaws.

Within thirty (30) days following the effective date of this Agreement as determined pursuant to Section 11 hereof, the Council shall meet for the purpose of adopting Bylaws. The affirmative vote of at least a majority of representatives of all Members present at the Council meeting shall be required for the adoption of the Bylaws, a form of which is attached as Exhibit A.

Section 5. Programs and Functions of the Regional Council.

The Programs to be operated or administered by the Regional Council shall include, but not be limited to, the following:

1. To perform all functions and operate and administer all programs that an Area Agency on Aging is authorized to conduct under Ohio and federal law, including without limitation administering programs as set forth in the Older American Acts and under other state, federal and private programs that provide services to older adults and individuals with disabilities in the Designated Planning and Service Area;
2. To accept any local, state and federal funds necessary to conduct its Programs, including, without limitation, all Older Americans Act funds as defined in Chapter 173-2 of the Ohio Administrative Code, as the same may be amended or revised;
3. To accept any grants from any third party;
4. To enter into contracts with the Ohio Department of Aging, the Ohio Department of Medicaid or any successor agency thereto, and all other local, state or federal governmental agencies or private parties necessary or appropriate for the performance of all functions and programs of an Area Agency on Aging;

5. To coordinate planning and cooperation among Members, other political subdivisions, and other stakeholders to foster the delivery of services to older adults and individuals with disabilities in the Designated Planning and Service Area; and
6. To do all things necessary or appropriate to effectuate the operation of the Programs and Regional Council.

Section 6. Withdrawal of a Member.

(a) Any Member wishing to withdraw from membership in the Regional Council shall notify the Regional Council in the manner described in Section 6(b) hereof and such withdrawal shall, except as otherwise provided in this Section 6, cause such Member's membership in the Regional Council to be terminated. Such termination shall not be effective until the end of the applicable fiscal year of the Regional Council. Termination of membership will not affect the availability of the Regional Council's services to residents of the Member's political subdivision.

(b) Any notification of withdrawal of a Member from membership in the Regional Council shall be given in writing to the Regional Council at least six (6) months prior to the end of a Fiscal Year. Such notification must include: (i) a certified copy of duly adopted legislation of the governing body of the withdrawing Member authorizing such withdrawal; and (ii) a Fiscal Officer's Certificate evidencing the appropriation of funds sufficient to pay the Regional Council its share of the Costs, if applicable.

(c) After withdrawal from membership in the Regional Council, the withdrawing Member may not become a Member again until it has fully complied with the procedures contained in Section 7 of this Agreement.

Section 7. Inclusion of Additional Members.

Any municipal corporation, county, township, regional council of governments, regional planning commission, or other political subdivision of the state of Ohio located in the Designated Planning and Service Area for the COAAA may apply to become a Member of the Regional Council by submitting an application in writing to the Board of Directors, accompanied by duly adopted legislation authorizing inclusion in the Regional Council, execution of this Agreement, and approval of the Bylaws. Prior to the next Council meeting, the Board of Directors shall review the application and recommend to the Council whether the applicant municipal corporation, county, township, regional council of governments, regional planning commission, or other political subdivision of the State of Ohio should be included in the Council. At the Council's meeting, it shall act upon the Board of Directors' recommendation by a duly adopted resolution. The applicant municipal corporation, county, township, regional council of governments, regional planning commission, or other political subdivision of the state of Ohio located in the Designated Planning and Service Area shall be included in the Regional Council and deemed a Member

hereunder if its inclusion is approved by the affirmative vote of at least a majority of the Members on the Council in attendance at the applicable Council meeting and the applicant municipal corporation, county, township, regional council of governments, regional planning commission, or other political subdivision of the State of Ohio executes the Agreement, and appropriates and remits to the Fiscal Agent such monetary assessment for Costs (as such term is defined in the Bylaws) in an amount recommended by the Board of Directors and approved by the Council, if any. The applicant shall thereafter be a Member and be assessed its portion of the Costs, if applicable, by the same method and using the same formula as any other Member, in accordance with the Bylaws.

Section 8. Amendments.

This Agreement may be modified, amended, or supplemented in any respect not prohibited by law upon the approval of the modification, amendment or supplement by the representatives of at least one half (50%) of the Members in attendance at the applicable Council meeting, and the amendment, modification, or supplement shall thereupon become binding upon all Members.

Section 9. Term of the Agreement.

It is the express intention of the Members that this Agreement shall continue for an indefinite term but may be terminated as herein provided.

Section 10. Termination of the Agreement.

In the event that the governing bodies of two-thirds (2/3) of the Members, by duly adopted legislation, determine that this Agreement shall be terminated, the Board of Directors shall meet within thirty (30) days following its receipt of certified copies of those pieces of legislation. At that meeting, the Board of Directors shall determine the date upon which this Agreement and the activities and operations of the Regional Council shall terminate and make recommendations to the Council with respect to any matter which must be resolved in connection with the termination of the Regional Council and which is not addressed by this Agreement and the Bylaws. It is understood that any such termination shall not be effective until the Regional Council winds up all of its contractual agreements with third parties.

Upon termination of this Agreement, after payment of all known obligations of the Regional Council, any surplus funds remaining in the Regional Council shall be distributed as determined by the Board of Directors in accordance with applicable law.

No Member shall be required, by or under this Agreement or the Bylaws, by an amendment or otherwise, to pay any sum upon termination hereof, unless it shall have expressly agreed thereto.

Section 11. Effectiveness and Counterparts of the Agreement.

This Agreement shall not be effective until the Agreement is signed by the representatives of not less than two (2) Members as authorized by duly adopted legislation of the governing body of each of those Members. This Agreement may be signed in separate counterparts on behalf of any one (1) or more of the Members, without necessity for any single counterpart to be signed on

behalf of all Members. Separately signed counterparts shall be filed with the Fiscal Agent and shall constitute but one and the same Agreement.

ADOPTED THE 16TH DAY OF JULY, 2025.

(Balance of Page Intentionally Left Blank – Signature Pages Follow)

CENTRAL OHIO AREA AGENCY ON AGING

By: _____

MEMBER: Fairfield County



By: Board of County Commissioners

By: Steven A. Davis, President

CENTRAL OHIO AREA AGENCY ON AGING

By: _____

MEMBER:

DELAWARE COUNTY

By: Jeff Barton

Its: COMMISSIONER

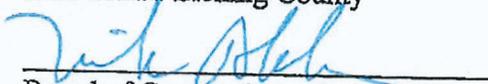
behalf of all Members. Separately signed counterparts shall be filed with the Fiscal Agent and shall constitute but one and the same Agreement.

CENTRAL OHIO AREA AGENCY ON AGING

By: _____

Date: _____

MEMBER: Licking County



Board of County Commissioners

By: Rick Black, President

Date: 7/3/2025

EXHIBIT A

BYLAWS

BYLAWS

GOVERNING THE

REGIONAL COUNCIL OF GOVERNMENTS FOR THE CENTRAL OHIO AREA
AGENCY ON AGING

WHEREAS, certain political subdivisions of the State of Ohio (each, a “Member”) entered into an Agreement Establishing the Regional Council of Governments for the Central Ohio Area Agency on Aging (the “CoG Agreement”) pursuant to Ohio Revised Code Chapter 167, for the purpose of establishing a regional council of governments to better serve older adults and individuals with disabilities in the Central Ohio Area Agency on Aging’s eight (8) county Designated Planning and Service Area in central Ohio (the “Regional Council” or “COAAA”).

WHEREAS, Ohio Revised Code Section 167.04 requires, and the CoG Agreement provides that the Regional Council shall adopt Bylaws designating the officers of the Regional Council and the method of selection thereof, creating a governing board to act for the Regional Council, appointing a fiscal officer and providing for the conduct of the Regional Council’s business; and

WHEREAS, each Member has, by duly adopted legislation, authorized its representative to approve these Bylaws, and the representatives of the Members have met for the purpose of adopting these Bylaws in accordance with Ohio Revised Code Section 167.04 and Section 4 of the CoG Agreement.

NOW, THEREFORE, the following provisions shall constitute the Bylaws of the Regional Council:

Section 1. Definitions.

Any capitalized word or phrase used in these Bylaws and not otherwise defined herein, shall have the meaning given in the CoG Agreement, as the same may, from time to time, be amended, modified, or supplemented in accordance with Section 8 thereof.

Section 2. The Council; Appointment of the Board of Directors.

- (A) The “Council” shall be the legislative body of the Regional Council except as set forth in these Bylaws. The Council shall be composed of one (1) representative from each of the Members, who have been appointed pursuant to Section 3 of the CoG Agreement. All representatives to the Council shall serve without compensation.
- (B) Appointment of the Board of Directors.
 - a. Each Member of the Council that is a County within the COAAA’s Designated Planning and Service Area may appoint up to the prescribed number of

Directors to the Board of Directors to serve a two (2) year term as determined in accordance with the representative-based county populations within the COAAA's Designated Planning and Service Area as follows:

Population	Number of Director Appointments (each)	Counties
Less than 50k	1 Director	Fayette
		Madison
Between 50k-150k	2 Directors	Pickaway
		Union
Between 150k-300k	3 Directors	Delaware
		Licking
		Fairfield
Between 300k-600k	4 Directors	
Between 600k-1 million	5 Directors	
Over 1 million	6 Directors	Franklin

- b. Each Member of the Council that is not a County within COAAA's Designated Planning and Service Area may appoint one (1) Director to the Board of Directors to also serve a two (2) year term.

To the extent possible, the Member representatives shall consider appointing Directors with subject matter expertise in providing services to older adults and individuals with disabilities, including, but not limited to, the areas of aging, disability, human services, social work, immigrants/refugees/migrants, housing, and transportation. In addition, the Member representatives shall consider appointing as Directors citizens who benefit from COAAA's services, including older adults, people with disabilities, and caregivers.

- (C) Officers. The officers of the Board of Directors shall be the officers of the Regional Council and its Council and shall consist of a Chair, Vice-Chair and Secretary who each shall be selected pursuant to Section 3 hereof. The Chair (and in the Chair's absence, the Vice-Chair) shall preside at the Board of Directors meetings.

If for any reason the offices of the Chair and Vice-Chair are vacant, the person serving as the COAAA's Executive Director shall preside as temporary Chair until a Chair is elected by the Board of Directors.

(D) Resolutions; Quorum; Vote of Council. A majority of all representatives to the Council (including proxies correctly presented to the Chair) in attendance at the Council meeting shall constitute a quorum to transact business except as otherwise provided in the CoG Agreement or these Bylaws. As long as at least eight (8) counties are Members of the Regional Council, a Council representative may designate another Council representative as a proxy at any meeting by delivering to the Chair of the Council and the Board of Directors a written designation of the proxy. Each representative (including the Chair and Vice-Chair) shall have one (1) vote, except for appointment of Directors to the Board of Directors, who shall be appointed as set forth in Section 2(B) above. All legislative action of the Council shall be by resolutions entered on its records. Except as otherwise provided in the CoG Agreement, the affirmative vote of at least a majority of all of the representatives to the Council eligible to vote on a matter (not counting vacancies) and in attendance at the meeting shall be required for the enactment of every resolution. Unless otherwise specifically stated in the resolution, all resolutions shall be effective immediately upon enactment, subject to any authorizations or certifications required by the Ohio Revised Code to be made by the Fiscal Agent Officer or the Members.

(E) Meetings. The Council shall annually meet on a certain day each November as designated by the Board of Directors and at such other times as may be required by the Chair or as may be requested, in writing to the Executive Director, by any two (2) or more Members. Written notice of each Council meeting shall be served by the Executive Director upon each Member of the Council not less than twenty-four (24) hours preceding the time for the meeting, and shall state the date, time, and place of the Council meeting and subject(s) to be considered at the Council meeting. The requirements of and procedures for notice may be waived in writing by each Member and any Member shall be deemed conclusively to have waived such notice with respect to a meeting by his or her attendance at that meeting. At the request of the Chair and with the approval of a majority of the members of the Board of Directors, the annual meeting of the Council may be rescheduled to such other dates as may be so approved by the Board of Directors; provided, however, that actions required by the CoG Agreement to be taken by the Council at its annual meeting are taken by the Council within thirty (30) days of the scheduled annual meeting date in November.

Pursuant to Ohio Revised Code Section 121.22(F), the Council shall by rule, establish a reasonable method whereby any person may determine the time, place, and purpose of its Council meetings. All meetings of the Council shall be open to the public, subject to the exceptions in Ohio Revised Code Section 121.22(G). The Council may adopt other rules in accordance with any applicable laws and regulations.

(F) Powers and Duties of the Council.

- (1) At its annual meeting, the Council shall review the annual report of the Regional Council beginning in the first full calendar year after the formation of the Regional Council.

- (2) At its annual meeting, the Council shall consider, upon submission by the Board of Directors, and approve the annual appropriations of the Regional Council for the next Fiscal Year. The Board of Directors shall have the authority to revise the appropriations between Council meetings.
- (3) At each applicable annual meeting, the Members of the Council shall appoint the members of the Board of Directors for the next two (2) Fiscal Years in accordance with Section 2(B) hereof.
- (4) The following matters shall be submitted to the Council and are subject to final approval by the Council: the annual appropriations of the Council for each Fiscal Year; selection of the Board of Directors for the next Fiscal Year; and such other matters that the Board of Directors may, from time to time, determine to be matters requiring approval by the Council, or as required to be approved by the Council under the CoG Agreement.

Section 3. Board of Directors.

The Board of Directors shall be the policy making body of the Regional Council.

- (A) Composition. Subject to the provisions of Section 3(B) below, the Board of Directors shall be composed of Directors, determined in accordance with Section 2(B) hereof, representing each political subdivision that is a Member in the Regional Council and shall be appointed by the Member representative of each respective Member in the Regional Council at the annual meeting of the Council.
- (B) Number of Directors. Notwithstanding anything in this Section 3 to the contrary, the maximum number of Directors shall be constituted as set forth in Section 2(B).
- (C) Terms of Office. Representatives appointed to serve as a Director on the Board of Directors shall serve a two (2) year term of office. There shall be no limit to the number of terms to which a Director may be appointed. All Directors shall serve without compensation.

In the event that a vacancy occurs on the Board of Directors, the remaining members of the Board of Directors shall meet and appoint a person to fill the vacancy until the next meeting of the Council at which appointments of Directors are held.

- (D) Meetings. The Board of Directors shall hold regular meetings not less than once per calendar quarter at such times as may be determined by the Board of Directors or the Chair. Special meetings shall be held at such other times as may be requested by the Chair. Written notice of each meeting shall be served by the Executive Director upon each Director not less than twenty-four (24) hours preceding the time for the meeting, and shall state the date, time, and place of the meeting and subject to be considered at the meeting. The requirements of and procedures for notice may be waived in writing by each Director and any Director shall be deemed conclusively to have waived such notice with respect to a meeting by his or her attendance at that meeting.

- (E) Attendance; Quorum. Directors are expected to attend Board meetings. Any Director who is absent from three Board meetings without excuse during a twelve (12) month period is automatically removed from the Board. The remaining Directors shall meet and appoint a person to fill the vacated seat until the next meeting of the Council at which the appointment of Directors occurs. A majority of all Directors in attendance at each Board meeting shall constitute a quorum to transact business except as otherwise provided in the CoG Agreement or these Bylaws.
- (F) Officers. At its first meeting, and in every other Fiscal Year, the Board of Directors shall convene and organize to elect the officers of the Board of Directors listed below in this Section 3(F). The officers shall be elected to serve a two (2) year term by the Board of Directors by majority vote of all Directors present at the meeting. Any previous Chair whose term has expired shall preside as temporary Chair during that first annual meeting until the successor Chair is elected. In the absence of the prior Chair, the prior Vice-Chair shall preside as temporary Chair during that meeting until the successor Chair is elected.
- (1) Chair. The Chair shall preside at all meetings of the Board of Directors and the Council. The Chair's duties shall also include, but not be limited to, presenting an annual report to the Council at its annual meeting, or distribution of such report to the Members, concerning the activities and operations of the Council, and executing such agreements and other documents as may be approved by the Board, including documentation related to the initial formation activities of the Regional Council. Such duties of the Chair described in the preceding sentence may be delegated to the Executive Director. In the event of a tie on matters subject to a vote of the Board, the Chair shall cast the tie-breaking vote.
 - (2) Vice-Chair. In the absence of the Chair, the Vice-Chair shall preside at meetings of the Board of Directors and the Council. The Vice-Chair shall succeed to the office of the Chair, should that office be vacated before the end of a term, and shall assist the Chair in the discharge of his or her duties.
 - (3) Secretary. The Secretary shall certify the minutes of Board and Council meetings and perform other functions of the position as may be necessary or appropriate.
 - (4) Executive Director. If the Board of Directors decides to hire a chief executive officer for the Council, then this person will be titled the Executive Director. The Board of Directors shall provide a job description for this position. The Executive Director shall provide written notice to all members of the Board of Directors of all meetings of the Board in accordance with paragraph (D) of this Section 3. Minutes of all meetings of the Board shall be kept by the Executive Director or the Executive Director's designee and distributed to each member of the Board within thirty (30) days following each Board meeting. The Executive Director shall provide Council members with written notice of all Council meetings in accordance with Section 2 hereof. The Executive Director shall perform such other duties as the Chair may request.

(5) Fiscal Agent Officer. The Board of Directors shall provide for the employment of a Fiscal Agent Officer and designates the Treasurer of the Regional Council as the Regional Council's Fiscal Agent Officer. The Fiscal Agent Officer shall receive and disburse all funds of the Regional Council, prepare all necessary fiscal reports for the Board of Directors and the Regional Council, and undertake all other financial transactions necessary to the work of the Regional Council. The Fiscal Agent Officer of the Regional Council shall obtain and keep in force a fidelity bond, in an amount determined by the Board of Directors and with a surety company approved by the Board of Directors. The Regional Council shall be named as an insured on such bond and the amount thereof shall not be reduced without prior written consent of the Board of Directors. Such fidelity bond requirement also may be satisfied through an insurance policy.

(G) Powers and Duties of the Board of Directors. The Board of Directors shall do the following:

(a) Consider and approve any purchases of equipment, facilities, or services for the Regional Council and any contracts of the Regional Council exceeding One Hundred Thousand Dollars (\$100,000.00) in any Fiscal Year except for any contracts related to the PASSPORT Program or those previously approved on an annual basis by the Board of Directors via an omnibus resolution passed by the Board of Directors.

(b) Make recommendations to the Council concerning any matter relating to the Regional Council and its Programs, including but not limited to:

1. amendments to or modifications of the CoG Agreement and Bylaws,
2. appropriations of the Regional Council,
3. each Member's share of the Regional Council's Costs; and
4. disqualification of Members.

(c) By affirmative vote of a majority of the Board of Directors and upon certification to the Board of Directors by the Fiscal Agent Officer that the proposal is within the limits of the Regional Council's resources, amend the budget and appropriations of the Regional Council.

(d) Approve the inclusion of additional Members into the Regional Council.

(e) Serve as the legislative authority for purposes of Chapter 4117 of the Ohio Revised Code.

(f) Direct the preparation and approval of monthly reports concerning summarizing the operational and contractual needs of the Regional Council during the previous month.

(g) Enter into any and all necessary and incidental contracts to carry out all programs of the Regional Council.

Section 4. Board of Directors' Committees.

The Board of Directors shall have the following Committees:

- (a) The Advisory Committee, as described in the CoG Agreement;
- (b) A Finance Committee;
- (c) A Human Resources Committee;
- (d) A Governance Committee; and
- (e) One or more additional committees appointed by the Board of Directors to assist the Board of Directors in the management of any Program of the Regional Council.

The members of the Committees shall be appointed by and shall serve at the pleasure of the Board of Directors. Each committee shall perform the duties directed by the Board of Directors.

Each Committee shall elect from its membership a chair and vice-chair, who shall each serve for a term of one (1) year or such shorter period of time as the Committee may be in existence. The Committee chair shall preside at all Committee meetings and prepare the agenda for each meeting following consultation with the Executive Director or Chair of the Board of Directors. Such duties of the Committee chair described in the preceding sentence may be delegated to the Executive Director. In the absence of the Committee chair, the Committee vice-chair shall preside at Committee meetings. The Committee vice-chair shall succeed to the office of the Committee chair, should it be vacated before the end of a term, and shall assist the Committee chair in the discharge of the Committee chair's duties.

Each Committee shall make recommendations to the Board of Directors concerning any matter referred to it by the Board of Directors.

Section 5. Executive Committee.

To improve efficiency of the Regional Council's operations, there shall be a three (3) person Executive Committee of the Board of Directors, initially comprised of the Board of Director's Chair, Vice-Chair and Secretary. For a period not more than one year from the date of the Effective Date, the Executive Committee shall have the authority to do all things necessary and appropriate to facilitate the creation, organization, and commencement of the operations of COAAA.

Thereafter, the Executive Committee members shall be appointed by the Chair. The Executive Director shall provide staff of the Regional Council for use by the Executive Committee and assist it as may be requested. The Executive Committee shall meet in between regular Board meetings as noticed by the Chair in accordance with these Bylaws, and shall have all powers of the Board of Directors to act as provided in these Bylaws.

Section 6. Employees and Consultants.

The Board of Directors shall approve the employment of the Executive Director of the Regional Council. In addition, the Board of Directors may approve employment of other persons and may contract for the services of independent contractors, consultants, legal counsel, or experts as the Board of Directors or the Executive Director deems necessary or appropriate for the proper operation and administration of the Regional Council and its Programs. Any staff employed by the Regional Council shall be determined by the Executive Director to have the educational background and work experience necessary to discharge the duties assigned to that person. The Board of Directors shall review the salaries, benefits, work and disciplinary rules for the Regional Council's staff. The Board of Directors of the Regional Council shall designate the Executive Director to be responsible for the supervision of the Regional Council's staff. The salaries and independent contractors, consultants, legal counsel, or experts shall be paid either as Costs or Program expenses from their respective accounts as determined by the Executive Director in consultation with the Board of Directors.

Section 7. Equipment and Facilities.

The Regional Council may purchase, lease, or otherwise provide supplies, materials, equipment, and facilities as it deems necessary and appropriate to carry out its Programs. The Regional Council shall comply, to the extent applicable, with the provisions of the Ohio Revised Code with respect to the procedures for bidding and letting of contracts for the acquisition, repair, or improvement of its facilities, equipment, and supplies. The Executive Director, the Chair, or some other person at the direction of and on behalf of the Board of Directors shall enter into all contracts or leases for supplies, materials, equipment, or facilities of the Regional Council.

Section 8. Membership Fee Payments by Members.

There may be a need to charge and collect a fee from the Members of the Regional Council to support the operational costs of the Regional Council (the "Membership Fee"). If necessary, the Membership Fee will be determined by the Council at its annual meeting.

There will be no Membership Fees due or owed until at least January 1, 2028. On or before each annual meeting of the Council, the Board of Directors shall: (a) submit to the Council a written estimate of the Membership Fee to be assessed to each Member if a Membership Fee is to be collected, and (b) submit to each Member an estimate of each Member's Membership Fee. Any Membership Fee to be assessed on Members shall be determined by the Board of Directors. The estimates shall be presented in enough detail so that the Council can determine their sufficiency.

If a Membership Fee is to be paid by the Members, each Member shall include its share of the Costs in its annual appropriations (pursuant to Ohio Revised Code Chapter 5705). Each Member shall thereafter remit its Membership Fee to the Fiscal Agent Officer.

Failure by a Member to appropriate and remit its Membership Fee pursuant to these Bylaws within sixty (60) days after the same shall become due may be deemed a withdrawal by

such Member pursuant to Section 6 of the CoG Agreement unless the Member has petitioned the Board of Directors for an extension of time for payment, and the Board of Directors has, by resolution, approved an extension to a specific date.

The Fiscal Agent Officer shall not have the power to incur obligations for Costs in an amount which exceeds the total unspent amount appropriated for Costs, except as may be permitted by law.

Section 9. Conduct of Meetings.

All meetings provided for in these Bylaws shall be conducted in accordance with the latest edition of Robert's Rules of Order, Revised unless otherwise directed by these Bylaws or by resolution of the Council or the Board of Directors, with respect to the meetings of each of those bodies and any advisory committee, or as otherwise required by law. The chair of each of those bodies shall be the parliamentary procedure officer and his or her decisions with respect to matters of parliamentary procedure shall be final.

Section 10. Amendments.

These Bylaws may be modified, amended or supplemented in any respect upon approval of the modification, amendment or supplement by at least two-thirds (2/3) of the Members in attendance at the Council meeting regarding same, and the approved amendment, modification, or supplement shall only thereupon become binding upon all Members.

Section 11. Initial Operation of the Regional Council.

In the first Fiscal Year of the Regional Council's operation, actions required by these Bylaws to be taken at the annual meeting of the Council or the first meeting of the Board of Directors shall be taken at the initial meeting of the Council or as soon as practical after the effective date of the establishment of the Regional Council.

REGIONAL COUNCIL OF GOVERNMENTS FOR THE CENTRAL OHIO AREA
AGENCY ON AGING (COAAA)

EXHIBIT B

LIST OF MEMBERS

**REGIONAL COUNCIL OF GOVERNMENTS FOR THE CENTRAL OHIO
AREA AGENCY ON AGING**

Council Member List

Delaware County Appointee

Name: Jeff Benton

Email: jbenton@co.delaware.oh.us

Fairfield County Appointee

Name: Aundrea Cortle

Email: Aundrea.Cordle@fairfieldcountyohio.gov

Licking County Appointee

Name: David Edelblute

Email: DEdelblute@lickingcounty.gov